27th Annual Report

2008 - 2009



Committed to Growth



ALFA TRANSFORMERS LIMITED BHUBANESWAR, ORISSA, INDIA

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27th Annual General Meeting

on Thursday, the 30th day of July, 2009 at 4.0**0 P.M.** at Hotel "The New Marrion", 6, Janpath, Bhubaneswar + **751007**;

<u>A</u>)

XIII of the Companies Act, 1956 as may for the time being in force.

No Director of the Company, other than Mr. Dillip Kumar Das, Mr. Deepak Kumar Das, Mr. Debasis Das & Mr. Subhasis Das are concerned or interested in the aforesaid contract.

7. To consider and if thought fit, to pass with or without modifications, the following resolution as an Ordinary Resolution:

"RESOLVED THAT in accordance with the provisions of section 198, 269,309, Schedule XIII and other applicable provisions, if any, of the Companies Act, 1956, and subject to the approvals of the shareholders in the Annual General Meeting, Mr. Deepak Kumar Das, be and is hereby re-appointed as Whole-time Director (Finance) of the Company with effect from 02.01 2009 for a period of five years."

"RESOLVED FURTHER THAT, the remuneration payable to Mr. Deepak Kumar Das, Whole-time Director (Finance) be and is hereby revised with the following terms and conditions, as recommended by the Board of Directors meeting held on 27.05.2009 for a period of two years w.e.f. 01.04.2009".

7.1 REMUNERATION:

a. SALARY:

Rs.50,000/- per month.

b. PERQUISITES:

i) MEDICAL REIMBURSEMENT:

Reimbursement of actual medical expenses incurred in India or abroad including hospitalization, nursing home and surgical charges for himself and family to a maximum amount of Rs.25,000/, per annum.

II) LEAVE /HOLIDAY TRAVEL EXPENSES:

Reimbursement of all expenses (like Travel fare,lodging,Boarding,Conveyance & other expenses) incurred for self and family during the leave/holiday period for self and family whenever undertaken whether in India or abroad once in a year to a maximum amount of Rs.25,000/- per annum.

iii) CLUB MEMBERSHIP: Annual subscription fees for One Club in India.

iv) PERSONAL ACCIDENT INSURANCE:

Personal accident insurance for an amount, the annual premium of which shall not exceed Rs.4,000/- per annum

v) Contribution to Provident Fund, Superannuation & Annuity Fund:

The Company's contribution to provident fund is to a maximum of 12% of the salary and to Superannuation or Annuity fund will be maximum 15% of the salary. vi) Gratuity:

Gratuity at the rate of half month's salary for each completed year of service.

vii) Leave:

Entitled for leave with full pay or encashment the as per the rules of the Company.

c) AMENITIES:

i) Conveyance facilities:

The Company shall provide suitable vehicle. All repair, maintenance & running expenses included driver's salary shall be reimbursed by the Compatily Telephone/Mobile and/or other communicate facilities:

The Company shall be provided telephone at residence & mobile phone to him. All expenincurred shall be reimbursed by the Company.

OVERALL ANNUAL SALARY & PERQUISITIES
The aggregate value of salary, & perquisi
excluding commission in any financial year s
not exceed Rs.8.00 Lakhs (Rupees Eight Lak
only.

Perquisites shall be evaluated as per Income Rules whenever applicable and in absence of such rules, perquisites shall be evaluated as per ac cost.

d) COMMISSION/PERFORMANCE BONUS:

i) Performance Bonus/ Commission @ 1.5% of Profit for each Financial Year or part there computed in the manner as prescribed un Sections198,309 and other applicable provisions the Companies Act,1956 read with Schedule XII the Act as may for the time being in force.

7.2. MINIMUM REMUNERATION:

In the event of loss or inadequacy of profits in financial year during the currency of tenure of sent of the Whole-time Director, the payment of sall commission & perquisites shall be governed by limits prescribed under Part-II of Section-II of Scheol XIII of the Companies Act, 1956 as may for the tibeing in force.

No Director of the Company, other than Mr. Deel Kumar Das, Mr. Dillip Kumar Das, Mr.Debasis Da Mr. Subhasis Das are concerned or interested in aforesaid contract.

To consider and if thought fit, to pass with or with modifications, the following resolution as an Ordin Resolution:

"RESOLVED THAT pursuant to the provisions section 198, 269, 309, and other applicable provision if any, of the Companies Act, 1956, read with Sched XIII to the said Act as amended and subject to supermissions, consents & approval from various authorities as may be required, the Company here accords its consent and approval for fixing tremuneration, perquisities & commissions payable Mr. Debasis Das, the Whole-time Director of Company for a period of two years with effect for

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1st April,2009 on the terms and conditions set out below-:

8.1. REMUNERATION:

a. SALARY:

Rs. 50,000/- per month

b. PERQUISITES:

i) MEDICAL REIMBURSEMENT:

Reimbursement of actual medical expenses incurred in India or abroad including hospitalization, nursing home and surgical charges for himself and family to a maximum amount of Rs.25,000/- p.a.

ii) LEAVE /HOLIDAY TRAVEL EXPENSES:

Reimbursement of all expenses (like Travel fare,lodging,Boarding,Conveyance & other expenses) incurred for self and family during the leave/holiday period for self and family whenever undertaken whether in India or abroad once in a year to a maximum amount of Rs.25,000/- p.a.

iii) CLUB MEMBERSHIP: Annual subscription fees for One Club in India.

iv) PERSONAL ACCIDENT INSURANCE:

Personal accident insurance for an amount, the annual premium of which shall not exceed Rs.4,000/- per annum.

v) Contribution to Provident Fund, Superannuation & Annuity Fund:

The Company's control of provident fund is to a maximum of 12% of the salary and to Superannuation or Annuity fund will be maximum 15% of the salary. vi) Gratuity:

Gratuity at the rate of half month's salary for each completed year of service.

vii) Leave:

Entitled for leave with full pay or encashment thereof as per the rules of the Company.

c) AMENITIES:

i) Conveyance facilities:

The Company shall provide suitable vehicle. All the repair, maintenance & running expenses including driver's salary shall be reimbursed by the Company. ii) Telephone/Mobile and/or other communication facilities:

The Company shall be provided telephone at his residence & mobile phone to him. All expenses incurred shall be reimbursed by the Company.

OVERALL ANNUAL SALARY & PERQUISITIES:

The aggregate value of salary, & perquisites excluding commission in any financial year shall not exceed Rs.8.00 Lakhs (Rupees Eight Lakhs) only.

Perquisites shall be evaluated as per Income Tax Rules whenever applicable and in absence of any such rules, perquisites shall be evaluated as per actual cost.

d) COMMISSION/PERFORMANCE BONUS:

i) Performance Bonus/ Commission @ 1.5% of Net Profit for each Financial Year or part there-of, computed in the manner as prescribed under Sections198,309 and other applicable provisions of the Companies Act,1956 read with Schedule XIII to the Act as may for the time being in force.

8.2. MINIMUM REMUNERATION:

In the event of loss or inadequacy of profits in any financial year during the currency of tenure of service of the Whole-time Director, the payment of salary, commission & perquisites shall be governed by the limits prescribed under Part-II of Section-II of Schedule XIII of the Companies Act, 1956 as may for the time being in force.

No Director of the Company, other than Mr.Debasis Das Mr. Dillip Kumar Das, Mr. Deepak Kumar Das, & Mr. Subhasis Das are concerned or interested in the aforesaid contract.

 To consider and if thought fit, to pass with or without modifications, the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of section 198, 269, 309, and other applicable provisions if any, of the Companies Act, 1956, read with Schedule XIII to the said Act as amended and subject to such permissions, consents & approval from various authorities as may be required, the Company hereby accords its consent and approval for fixing the remuneration, perquisities & commissions payable to Mr. Santosh Kumar Patnaik, the Whole-time Director of the Company for a period of two years with effect from 1st April, 2009 on the terms and conditions set out below -:

9.1 REMUNERATION:

a. SALARY:

Rs. 50,000/- per month.

b. PERQUISITES :

i) MEDICAL REIMBURSEMENT:

Reimbursement of actual medical expenses incurred in India or abroad including hospitalization, nursing home and surgical charges for himself and family to a maximum amount of Rs.25,000/- p.a.

ii) LEAVE /HOLIDAY TRAVEL EXPENSES:

Reimbursement of all expenses (like Travel fare,lodging,Boarding,Conveyance & other expenses) incurred for self and family during the leave/holiday period for self and family whenever undertaken whether in India or abroad once in a year to a maximum amount of Rs.25,000/- p.a.

iii) CLUB MEMBERSHIP:

Annual subscription fees for One Club in India.



iv) PERSONAL ACCIDENT INSURANCE:

Personal accident insurance for an amount, the annual premium of which shall not exceed Rs.4,000/- per annum.

v) Contribution to Provident Fund, Superannuation & Annuity Fund:

The Company's contribution to provident fund is to a maximum of 12% of the salary and to Superannuation or Annuity fund will be maximum 15% of the salary. vi) Gratuity:

Gratuity at the rate of half month's salary for each completed year of service.

vii) Leave:

Entitled for leave with full pay or encashment thereof as per the rules of the Company.

c) AMENITIES:

i) Conveyance facilities:

The Company shall provide suitable vehicle. All the repair, maintenance & running expenses including driver's salary shall be reimbursed by the Company. ii) Telephone/Mobile and/or other communication facilities:

The Company shall be provided telephone at his residence & mobile phone to him. All expenses incurred shall be reimbursed by the Company.

OVERALL ANNUAL SALARY & PERQUISITIES:

The aggregate value of salary, & perquisites excluding commission in any financial year shall not exceed Rs.8.00 Lakhs (Rupees Eight Lakhs)

[≥] only

Perquisites shall be evaluated as per Income Tax Rules whenever applicable and in absence of any such rules, perquisites shall be evaluated as per actual cost.

d) COMMISSION/PERFORMANCE BONUS:

i) Performance Bonus/ Commission @ 1.5% of Net Profit for each Financial Year or part there-of, computed in the manner as prescribed under Sections198,309 and other applicable provisions of the Companies Act,1956 read with Schedule XIII to the Act as may for the time being in force.

9.2. MINIMUM REMUNERATION:

In the event of loss or inadequacy of profits in any financial year during the currency of tenure of service of the Whole-time Director, the payment of salary, commission & perquisites shall be governed by the limits prescribed under Part-II of Section-II of Schedule

XIII of the Companies Act, 1956 as may for the being in force.

No Director of the Company, other than Mr.Sa Kumar Patnaik is concerned or interested aforesaid contract.

 To consider and if thought fit, to pass with or w modifications, the following resolution as an Ore Resolution:

"RESOLVED THAT, the consent of the Compa and is hereby accorded in terms of Section 94 other applicable provisions, if any, of the Comp Act, 1956 to create additional 60,00,000 (Sixty equity shares of Rs.10/- each and there by increate the Authorised Share Capital of the Company 60,00,000 (Sixty lakhs) equity shares of Rs.10/to 1,20,00,000 (One Crore Twenty Lakhs) es shares of Rs.10/- each ranking pari passu with existing equity shares of the Company".

"RESOLVED FURTHER THAT, the Clause V of Memorandum of Association of the Companaltered as follows"

V. The Authorised Share Capital of the Compa Rs.12,00,00,000/- (Rupees Twelve Crores) divided into 1,20,00,000 (One Crore Twenty Lonly) equity shares of Rs.10/-(Rupees Ten)only shares of the original or increased Capital may time to time be issued with guarantees or any ror preference whether in respect of dividen repayment of capital or both or any other sperivileges or advantage over any shares previous issued subject to any provision or conditions and any special rights or without any right of votin generally on such terms as the Company may time to time determine.

 To consider and if thought fit, to pass with or with modifications, the following resolution as a Spe Resolution:

"RESOLVED THAT, the Article 3 of the Article: Association of the Company be altered as follow 3. The Authorised Share Capital of the Compan Rs.12,00,00,000/- (Rupees Twelve Crores) divided into 1,20,00,000 (One Crore Twenty La only) equity shares of Rs.10/-(Rupees Ten) each. Company shall have power to increase consolidated sub-divide, reduce or otherwise alter its share cap subject to the provisions of the Act..

BY ORDER OF THE BOAI FOR ALFA TRANSFORMERS LIMIT

> S M. CHANDRASEKHA COMPANY SECRETAR

PLACE: BHUBANESWAR Date: 27th May, 2009

NOTES FOR MEMBER'S ATTENTION:

- 1. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF AND A PROXY NEED NOT BE A MEMBER OF THE COMPANY. THE PROXY FORM, IN ORDER TO BE EFFECTIVE, MUST BE DEPOSITED AT THE REGISTERED OFFFICE OF THE COMPANY NOT LESS THAN 48 HOURS BEFORE THE COMMENCEMENT OF THE MEETING.
- An Explanatory Statement pursuant to section 173

 (2) of the Companies Act, 1956 in respect of the businesses under item No.6 to 11 of the Notice as set out above, are annexed hereto.
- The Register of Members and Share Transfer Books of the Company will remain closed from Friday, the 24th July, 2009 to Thursday, 30th July, 2009 (both days inclusive) in terms of provisions of section 154 of the Companies Act, 1956.
- 4. The dividend, if declared, will be paid within 30 days from the Annual General Meeting to the members so entitled, whose names appear in the register of members as on 30th July, 2009 being the date of Annual General Meeting of the Company of the Annual General Meeting of the Company of the Annual General Meeting of the Company of the Statement form, the dividend will be paid to those beneficial owners whose name appears in the statement furnished by the depositories for the purpose.
- 5. Non-Resident Indian Shareholders are requested to inform Share Transfer Agent immediately:
 - (a) the change in the residential status on return to India for Permanent Settlement.
 - (b) the particulars of NRE Account with Bank in India, if not furnished earlier.
- (a) Members are requested to notify immediately any change of address:
 - (i) to their Depository participants (DPs) in respect of their electronic share accounts; and (ii) to the Company/Share Transfer Agent in respect of their physical share folio, if any.
 - (b) In case the mailing address on this Annual Report is without the PINCODE, Members are requested to kindly inform their PINCODE immediately.
- A member desirous of getting any information on the accounts or operations of the company is required to forward his/her queries to the company at least seven days prior to the meeting so that the required information can be made available at the meeting.
- Members/Proxies are requested to bring their copies of Annual Report to the meeting and the attendance slip duly filled in for attending the meeting.
- Trading in the equity shares of the company is compulsorily in dematerialized form for all investors. The ISIN (International Securities

- Identification Number) allotted to the company's equity share is INE 209C01015.
- 10. The members who hold shares in dematerialized form are requested to bring their client ID and DP ID numbers for easy identification of attendance at the meeting.
- 11. Members are requested to send all communications relating to shares to the company's Share Transfer Agent. (Physical and Electronic) to MCS Limited, 77/2A, Harza Road, 5th Floor, Kolkata-700029.
- 12. The names and address of the stock exchanges where at the company's Share are listed, are given below:
 - a) Bombay Stock Exchange Limited, Phiroze JeeJeebhoi Tower, Dalal Street, Mumbai-400001.
 - The Bhubaneswar Stock Exchange Limited, (Applied for De-listing)
 Stock Exchange Bhavan, P-2, Jayadev Vihar, Chandrasekhar, Bhubaneswar-751023.
 - The Calcutta Stock Exchange Association Limited, (Applied for De-listing)
 Lyons Range, Kolkata-700001.

EXPLANATORY STATEMENT PURSUANT TO SECTION 173(2) OF THE COMPANIES ACT, 1956 :

ITEM No.6:

Mr. Dillip Kumar Das was re-appointed as Managing Director of the Company with effect from 7th August. 2007 for a period of five years by the Board of Directors ("the Board") at its meeting held on 29th May, 2007 upon the terms and conditions set out in the agreement entered in to by the Company with Mr. Dillip Kumar Das and the said appointment and remuneration of Mr. Dillip Kumar Das was approved by the members of the Company at annual general meeting held on 28th July, 2007. The period of remuneration of Mr. Dillip Kumar Das has expired on 31st March, 09. However, the Remuneration Committee in its meeting on 16-05-2009 had recommended revised salary & perguisites to Whole-time Directors and Managing Director to the Board and the same was accepted in its meeting held on 27-05-2009 & are to be placed before the shareholders for adoption.

According to section 269,309 and schedule XIII of the Companies Act, 1956, the fixation of remuneration of Managing Director is subject to the approval of the shareholders at the Annual General Meeting. The resolution is proposed for this purpose.

Your Directors recommend that the resolution be passed. None of the Directors except Mr. Dillip Kumar Das, Mr. Deepak Kumar Das, Mr. Debasis Das and Mr. Subhasis Das, are interested in the proposed resolution.

ITEM No.7:

Member may recall that Mr. Deepak Kumar Das has been re-appointed as Executive Director of the Company for a period five years w.e.f. 2nd January, 2004 Accordingly, the tenure of office of Mr. Deepak Kumar Das has expired on



ALFA TRANSFORMERS LIMITED

1st January, 2009. The Board at its Meeting held on 20th October, 2008, re-appointed Mr. Deepak Kumar Das as Executive Director for a further period of five years with effect from 2nd January, 2009 and approved the remuneration of Sri Das for a period of two years. However, the Remuneration Committee in its meeting on 16-05-2009 had recommended revised salary & perquisites to Whole-time Directors and Managing Director to the Board and the same was accepted in its meeting held on 27-05-2009 & are to be placed before the shareholders for adoption.

According to section 269,309 and schedule XIII of the Companies Act, 1956, the re-appointment and remuneration of Whole-time Director is subject to the approval of the shareholders at the Annual General Meeting. The resolution is proposed for this purpose. Your Directors recommend that the resolution be passed. None of the Directors except Mr. Deepak Kumar Das, Mr. Dillip Kumar Das, Mr. Debasis Das and Mr. Subhasis

Das, are interested in the proposed resolution.

ITEM No.8:

Mr. Debasis Das was appointed as Executive Director of the Company with effect from 1st April,2005 for a period of five years by the Board of Directors ("the Board") at its meeting held on 2nd May,2005 upon the terms and conditions set out in the agreement entered in to by the Company with Mr. Debasis Das and the said appointment and remuneration of Mr. Debasis Das was approved by the members of the Company at annual general meeting held on 14nd September, 2005. Further, in the A.G.M. held on 28nd July,2007 the tenure of remuneration of Sri Das was approved for a period of two years w.e.f. 1nd April,2007, which has expired on 31nd March,2009. However, the Remuneration Committee in its meeting on 16-05-2009

recommended revised salary & perquisites to Whole-time Directors and Managing Director to the Board and the same was accepted in its meeting held on 27-05-2009 & are to be placed before the shareholders for adoption.

According to section 269,309 and schedule XIII of the Companies Act, 1956, the fixation of remuneration of Whole-time Director is subject to the approval of the shareholders at the Annual General Meeting. The resolution is proposed for this purpose. Your Directors recommend that the resolution be passed.

None of the Directors except Mr. Santosh Kumar Patnaik is interested in the proposed resolution.

ITEM NO.10:

INCREASE OF AUTHORISED SHARE CAPITAL OF THE COMPANY FROM 6 CRORES TO 12 CRORES:

The Authorised Share Capital of the Company presently stands at Rs.6,00,00,000/-(Rupees Six Crores)only divided into 60,00,000 (Sixty Lakhs) Equity shares of Rs.10/-(Rupees Ten)only. To cope with the demand of working capital requirement, capital expenditure and to enhanced productivity, it is proposed to increase the authorized share capital of the Company .It is therefore, considered advisable to increase the Authorised Share Capital of the Company from Rs.6,00,00,000/-(Rupees Six Crores)only to Rs.12,00,00,000/-(Rupees Twelve Crores)only by creation of additional 60,00,000(Sixty Lakhs) Equity shares of Rs.10/-(Ten) each which shall rank pari passu with the existing equity shares of the Company.

Consequent upon the increase in Authorised Capital of the Company, its Memorandum of Association would require alteration so as to reflect the increase in share capital.

Your Directors recommended that the resolution be passed.

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of working experience in different organization in managerial capacities. He also worked as Principal in Rajdhani college of Engineering & Management, Bhubaneswar for 3 years. He has also worked in Ortel Communication Limited, Bhubaneswar from 2005 to 2007. Presently he is working in Imfa Group w.e.f. 2008. He is not a Director in any other Company. He is the Chairman of Share Transfer and Investor Grievance Committee of your Company.

Item No.4 of Notice of AGM

Brief Profile of Mr. Supratim Basu

Mr. Supratim Basu, aged 39, is a Non-Executive Director of the Company. He joined Alfa Transformers Limited on 29-01-2007. He is also a director on the boards of Nimbus Communications Limited, Park Controls and Communications Limited and Frontline Venture Services Private Limited. He has over 17 years of total experience in equities, with over 14 years spent in equity research with leading institutional brokerage houses such as Deutsche Equities India Private Limited, ICICI Securities Private Limited and ABN Amro Asia Equities (India) Private Limited. He has strong financial planning and modeling skills, besides having deep expertise in structuring

OF MERIT"-1993- from National Council Small Scale Industries, Madras and "BEST ENTERPRISE AWARD"-2003- from Utkal Chamber of Commerce & Industries Ltd., Orissa.

Item No.7 of Notice of AGM

Brief Profile of Mr. Deepak Kumar Das

Mr. Deepak Kumar Das, aged about 59 years of age, is Post Graduate in Chemistry from Utkal University. He started his carrier as Lecturer in Chemistry in Government College and resigned there from to join in his brother in promoting M/s Alfa Transformers Limited. He has over 27 years of experience in business including Finance and Management functions. Presently, he is Director (Finance) of your Company.

He is the Managing Director of Industrial Designs & Services Limited, a sister Company of Alfa Transformers Limited and nominee Director of Phoenix Surgicare Private Limited, (A 100% Subsidiary Company of Alfa Transformers Limited). He is also a member of Share Transfer and Investor Grievance Committee of your Company.

Item No.8 of Notice of AGM

Brief Profile of Mr. Debasis Das

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DIRECTORS' REPORT

TO THE MEMBERS :

The Directors have pleasure in presenting the Twenty-seventh Annual Report and the Audited Accounts of your Compt for the financial year ended 31.03.2009, together with the Auditors' Report thereon.

Your Company's results for the year in comparison with previous year are given below in a summarized format:

| Particulars | see your are given below in a summarized format: | | |
|--|--|---|--|
| | 2008-09 | 2007-08 | (Rs.in lakhs) Increase/ |
| Net Sales/Income from operations (a+b+c) (a) Export Sales (b) Domestic Sales (c) Income from operations (d) Other Income Total Income (a+b+c+d) Less: Total Expenditure Profit before interest & Depreciation Interest & Finance charges Depreciation Profit Before Tax Income Tax/Fringe Benefit Tax - Deferred Tax Net Profit after Tax Note: Previous year's figures are regrouped wherever necessary. FINANCIAL PERFORMANCE | 291.47 57.04 3361.04 2569.42 791.62 210.43 56.31 524.88 (149.27) | 3630.43 2989.73 348.70 292.00 31.23 3661.66 3027.96 633.70 180.04 41.33 412.33 (112.97) (30.48) 268.88 | (Decrease) in 9 (9) (39) 241 (0.18) 83 (8.20) (15.14) 25 17 36 27 32 (23) 31 |

FINANCIAL PERFORMANCE:

During the year under review, your Company and the industry as-a-whole faced the difficulties of global economic meltdown and recession. The impacts of the same have also been reflected in the growth of your Company. The pending export orders were completed by September-October, 2008 and no sizable export orders were received thereafter. Besides, the orders procured from PGCIL through M/s Maytas Infra Limited could not be executed during the last part of the year. Inspite of above; the Company has achieved higher profit during the year. Some of the financial parameters are given hereunder-

| Particulars Net Sales | 2008-09 | 2007-08 | Variance +/(-) |
|--|--|---|-----------------------------|
| - Export Sales - Domestic Sales Profit Before Tax Profit after Tax EPS | 1823.00 1189.53 524.88 352.06 6.57 | 2989.73 348.70 412.33 268.88 5.41 | (39%) 241% 27% 31% |

VALUATION:

The Profit before tax & Profit after tax have been increased by 27.00% and 31.00% respectively from last year. The EPS has also increased for the accounting year to Rs.6.57 from Rs.5.41 of 2007-08.

FUTURE PROSPECTS:

The Union Government's emphasis on providing Power to all citizen by 2012 and reform initiatives including Accelerated Power Development & Reforms Programme (APDRP) will benefit all electrical equipment Companies

as there will be a thrust on Quality Project. About 10000 MW of power generation capacity is likely to be added by 2012 and for each 1MV of new capacity that comes up 7MVA Transformers will be required for generation distribution & transmission segment.

However, due to global economic meltdown & recession, compelled with deflation of input cost and entry of new transformers Companies & expansion of existing units, the transformer industries as a whole are facing a difficult period. Moreover, the rupee devaluation in comparison to US Dollars results in decrease in profits in Exports & increase in Input cost of materials (like CRGO) although the international prices have comedown.

In the above contexts, your Company is focusing on domestic orders from Utilities & Private customers and also taking all possible steps for procuring orders from overseas. The Company has absorbed the Hitachi Technology and able to manufacture prototype of different ratings & got them type tested at external laboratories. As a result, the Company is now ready for participating in Tender floated by different agencies.

Our Unit-IV at Vadodara is ready and the commercial production of CRGO Distribution Transformers was commenced w.e.f. 24.02.2009. The Company has also registered with Electrical Utility Companies of Gujarat & Rajasthan and is also participated in tenders. The Company had procured a small order & execution has already started during the current year. We are also hopeful to get another order from Utilities in Gujarat shortly. The imported wound core machines have already been installed & trial

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production of wound cores was also started in the year. Similarly, the Unit-II factory at Bhubaneswar has already started its commercial production. It has started its manufacturing of Amorphous Core & single phase amorphous Transformers in full swing with the help of Hitachi Metal (India) limited during the year The factories at Unit-I, Unit-II and Unit-III which are situated in Orissa would fulfill the demand of Eastern India and Unit-IV will cater to Western India. The Company is also planning to complete the construction of Nasik Unit during 2009-10. The Company is also in search for a suitable land in or around Bhubaneswar to overcome the space inadequacy. The activities of our different Units are given hereunder:

| Unit | nit Location Manufacturing Activities | | |
|----------|---------------------------------------|--|--|
| Unit-l | Bhubaneswar | Manufacturing of Power & | |
| • | | Distribution Transformers. | |
| Unit-II | Bhubaneswar | Manufacturing of CRGO lamination, Amorphous metal core lamination, AMDT/CRGO Single Phase Transformer. | |
| Unit-III | Cuttack | Manufacturing of Transformers | |
| Unit-I\ | / Vadodara | Manufacturing of Power & | |

Transformer.

bution Transformers.

Wound Core Lamination &

SUBSIDIARY COMPANY:

During the financial year under review, your Company has acquired M/s Phoenix Surgicare Private Limited(previously Ws Jashoda Trades Private Limited) having its registered office at 403, Nupur Building, Holly Cross Rd., IC Colony, Boriwali, West Mumbai-400103 by acquiring 100% equity shares of the Company on 02.06.2008. The main object of the said Company is to carry on the business of buying and selling of real estate, manufacturing, dealing, import, export of plaster of paris, bandage, surgical and other medicines. The Company has not started any activities till the end of this financial year. The authorized share capital of the Company is Rs.1.00 crore and paidup share capital is Rs.11.50 lakhs. There are four directors in the Board of the Company, among which two directors are nominated by your Company and two are independent directors.

ACHIEVEMENTS:

The Company continues to enjoy "Star Export House" status from the Government of India and ISO 9001-2000 certification for quality. During the year under review, your Company received the 'National Productivity Council of India Micro, Small & Medium Enterprises Awards' from NPC on 16th February, 2009. The status of your Company has also changed from SSI Unit to Medium Scale (EM-II) from DIC, Bhubaneswar on 18.03.2009.

CHANGE IN AUTHORISED SHARE CAPITAL:

To cope with the demand of working capital requirement, capital expenditure and to enhanced productivity, your

Company has proposed to increase the Authorized Share Capital of the Company from Rs.6,00,00,000 (Six Crores) to Rs.12,00,00,000 (Twelve Crores) which has already been approved by the Board of Directors in its meeting held on 30th January,2009 and now the same is included in the Notice to this 27th Annual General Meeting for approval of shareholders.

DEPOSITS:

The Company has not accepted any deposits so far.

DIRECTORS:

Pursuant to provisions of Section 256 of the Companies Act, 1956, Mr.Sushil Kumar Nayak and Mr. Supratim Basu retire by rotation at the ensuing Annual General meeting and, being eligible, offer themselves for reappointment. Your Directors recommend his reappointment.

AUDITORS' OBSERVATION:

During the financial year 2008-2009 there is no audit qualification in the Company's financial statements. The company will continue to adopt best practices to ensure the regime of unqualified financial Statements.

AUDITORS

M/s A.K. Sabat & Co, Chartered Accountants, Bhubaneswar retires at the ensuing Annual General Meeting and has given their consent for re-appointment. The Company has received a certificate from them to the effect that appointment if made, would be within the prescribed limits under Section 224(1B) of the Companies Act, 1956.

DIRECTOR'S RESPONSIBILITY STATEMENT

Pursuant to Section 217(2AA) of the Companies Act, 1956, with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- i) In the preparation of annual accounts, the applicable accounting standards had been followed;
- ii) The accounting policies adopted are consistent and judgments and estimates made are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company for the financial year.
- iii) Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv) the annual accounts have been on a going concern basis.

DIVIDEND

Your Directors are pleased to recommend Dividend of 10% (@Re.1/-per share) which is subject to approval of shareholders in the ensuing 27th Annual General Meeting, which is stated in the notice to the Annual General Meeting.

TRANSFER TO GENERAL RESERVE:

During the financial year ending on 31st March,2009, an amount of Rs.3,00,00,000/- has been transferred to General Reserve in accordance with the provisions of Companies(Transfer of profits to Reserves) Rules,1975.

TECHNOLOGY ABSORPTION. **ENERGY** CONSERVATION, FOREIGN EXCHANGE EARNING AND OUTGO:

Information pursuant to Section 217(1)(e) of the Companies Act,1956 read with Companies (Disclosure of particulars in the Report of the Board of Directors) Rules 1988 are given in Annexure "A".

PERSONNEL · ·

None of the employees of the Company has been in receipt of remuneration exceeding the amounts envisaged by section 217(2A) of the Companies, Act, 1956.

DISCLOSURE AS PER LISTING AGREEMENT:

Cash Flow:

The cash flow statement in accordance with accounting standard and cash flow statement (AS-3) issued by ICAI is appended to this Annual Report.

Related Party Transactions:

As a matter of policy, your company carries out transactions with related parties on an arm-length basis. Statement of these transactions is given in the Notes to Account (Note-N) attached in compliance of Account Standard No.AS-18.

Listina:

The Company's shares are listed on the 'The Bombay Stock Exchange Limited'. The Annual listing fees to the 'The Bombay Stock Exchange Limited' for the year 2009-10 have been paid.

Voluntary Delisting from Bhubaneswar and Calcutta Stock Exchanges:

Permission is still awaited from Bhubaneswar and the Calcutta Stock Exchange with respect to the delisting application made by Company.

CORPORATE GOVERNANCE:

The Company has complied with all mandatory provisions of Corporate Governance as prescribed under clause 49 of the Listing Agreement. A report on Corporate Governance is annexed in "Annexure B" to the report, along with the certificate on its compliance from the Auditors forms part of this report.

QUALITY SYSTEM:

The company has been ISO 9001 accredited by NQAQSR, New Delhi from September, 1997. The company successfully established the quality systems. The quality management systems is applicable to "Design. Manufacture and sale of Distribution & Power Transformers ranging from small pole Mounted Distribution Transformers of 10KVA, 12KV Class to Power Transformers of 10MVA, 36KV class".

INDUSTRIAL RELATIONS:

Your Company has had harmonious industrial relations throughout the year under review at all levels of the organization, and would endeavor to maintain this cordial relationship. Regular meetings were held with the recognized Union to discuss and resolve the various employees' related issues.

ACKNOWLEDGEMENTS:

Your Directors wish to express their grateful appreciation for the assistance and co-operation received from State Bank of India and Axis Bank Limited, Bhubaneswar. Cordial relations prevailed during the year with th employees. Your Directors wish to place on record the deep sense of appreciation to employees at all levels to their hard work, dedication and commitment .Th enthusiasm and unstinting efforts of the employees have enabled the Company to maintain in the industry in spitt of increased competition.

Your Directors also wish to express their gratitude t investors for the continued faith reposed by them in the Company.

FOR AND ON BEHALF OF THE BOARD

SdA DILLIP KUMAR DAS

PLACE: BHUBANESWAR DATE: 27th May, 2009 CHAIRMAN

ANNEXURE "A" TO THE DIRECTORS' REPORT

Disclosure of particulars with respect to Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo as required under Companies (Disclosure of particulars in the Report of directors) Rules 1988 and forming part of the Report of the Board of Directors for the period ended 31st March, 2009 :

A. CONSERVATION OF ENERGY:

Energy conservation continues to be accorded high priority by your Company. The Company has already taken up steps for implementing Energy Conservation measures by replacing of all conventional machineries, creating awareness among employees, regulated usage of plant, machinery and other equipments and use of energy saving equipments.

B. TECHNOLOGY ABSORPTION:

Your Company successfully absorbed the transfer of Technology from Hitachi Matale (India) Limited for its Metaglas Amorphous Project.

C. FOREIGN EXCHANGE EARNINGS & OUTGO :

| | | (HS IN Lakhs |
|-------------|-----------|--------------|
| Year | 2008-2009 | 2007-08 |
| Expenditure | 943.46 | 1246.82 |
| Earning | 1988.35 | 2274.17 |

FOR AND ON BEHALF OF THE BOARD

Sd/-

PLACE: BHUBANESWAR **DILLIP KUMAR DAS** DATE: 27th May, 2009 CHAIRMAN

ANNEXURE "B" TO THE DIRECTORS' REPORT REPORT ON CORPORATE GOVERNANCE English of the sentitle out they

1) COMPANY'S PHILOSOPHY ON CODE OF CORPORATE GOVERNANCE: 4.63

Corporate Governance is the mechanism to ensure, adopt and practice transparency, accountability, developing an internal system encompassing policies, process and people which serves best interest of the stakeholders by directing and controlling the management activities with good business law, objectivity and integrity. Sound corporate governance is reliant on external market place commitment and legislation including a healthy board culture which safeguard policies and process and enhances the value system of the Organisation. In the present global economic melt-down, in order to retain the confidence of shareholders (both existing and prospective) as-well-as other stakeholders, it is necessary to implement a good Corporate Covernance practice in any organization. Hence, your Company believes in implementing the system of good corporate governance, as it is the key driver for sustainable growth and long-term value addition to the investments made by all shareholders. Your Company therefore is committed to the highest standards of corporate governance and follows the basic tenets of integrity, transparency, accountability and responsibility in all its activities and put in place a system of good Corporate Governance.

2) BOARD OF DIRECTORS:

A fundamental requirement of Board membership is independence, knowledge and experience based upon the absence cat relationships and interest that could compromise, or could be perceived as compromising the ability of a Director to exercise judgment in the best interests of the Company.

2.1) Composition:

This Board has an optimum combination of Executive and non-Executive Directors and is in conformity with Clause 49 of the Halling tagresment entered into with the stock exchanges, in which the Company's Shares are listed. The composition of the Boundas on 314 March, 2009 consists of twelve Directors, among which four are Executive Directors and eight are non-Executive Directors. The Chairman being Executive Director, at-least half of the Board should comprise of Independent Directors as per the latting agreement. The Board is classified broadly as follows:

| SI:WS | Name of the Director | Status | Category | Shareholding in the Company |
|-------|--------------------------|----------------------------------|---|-----------------------------|
| 1. | Mr. Dillip Kumar Das | Chairman & Managing Director | Promoter and Executive Director | 763352 |
| 2. 2. | Mr. Deepak Kumar Das | Whole-time Director (Finance) | Promoter and Executive Director | 55676 |
| 3 | Mr. Debasis Das | Whole -time Director | Executive and Non-independent Director. (Relative of Promoters) | 121440 |
| 4. | Mr.Santosh Kumar Patnaik | Whole-time Director | Executive and Non independent Director. | 200 |
| 5. | Mr.Subhasis Das | Director | Non-executive and Non-independent Director. (Relative of Promoters) | 40639 |
| 6. | Mr.Supratim Basu | Director | Non-Executive and Non-independent Director | - |
| 7. | Mr. S. K.Nanda | Director | Non-Executive and Independent Director | |
| 8. | Dr. N.C. Pal | Director | Non-Executive and Independent Director | • |
| 9. | Mr. Sambit Mohanty | Director | Non-Executive and Independent Director | |
| 10. | Mr.Sushil Kumar Nayak | Director | Non-Executive and Independent Director | - |
| - 11 | Mr.Sandeep Daga | -Director- | Non-Executive and Independent Director | |
| 12. | Mr.L.V.N Muralidhar | Director | Non-Executive and Independent Director | |



Board's Definition of Independent Director:

Independent Director shall mean non-Executive Director of the Company who:

- a) apart from receiving director's remuneration, does not have any material pecuniary relationships or transactions with the Company, its promoters, its senior management or its holding Company, its subsidiaries and associated Companie
- is not related to Promoters, Chairman, Managing Director, whole-time Director, Secretary, Chief Executive Officer Chief Finance Officer and of any person in the management at one level below the Board;
- c) has not been an executive of the Company in the immediately preceding three financial years;
- d) is not a partner or an executive of the Statutory Audit firm or the Internal Audit firm that is associated with the Company and has not been a partner or an executive of any such firm for the last three years. This will also apply legal firm(s) and consulting firm(s) that have a material association with the entity;
- e) is not a supplier, service provider or customer of the Company. This should include lessor-lessee type relationship also; and
- f) is not a substantial shareholder of the Company i.e. owning two percent or more of the block of voting shares.

2.2) Code of Conduct:

The Company has adopted the Alfa Code of Conduct for all Directors, Senior Management and employees of the Company. This Code is derived from three interlinked fundamental principles, viz good corporate governance, got corporate citizenship and exemplary personal conduct. Further, all the Board members and senior management personnel (as per Clause 49 of the Listing agreement) have affirmed compliance with the respective Code of Conduct A declaration to this effect signed by the Managing Director forms part of this report.

2.3) Board Meetings & Procedures:

The Board meets in executive session at least four times in a year at quarterly intervals and more frequently deemed necessary, to transact its business. The Company Secretary, in consultation with the Chairman and Managir Director, prepares the agenda for the meeting. Information and data that are important to the Board's understanding the business in general and relating to matters tabled for discussion. The Agenda and relevant enclosures a distributed to the members of the Board sufficiently in advance of the meeting. Sensitive material, however, presented for discussion at the meeting only. The meetings of the Board of Directors are generally held at Company Registered office at Bhubaneswar, and are generally scheduled well in advance.

Numbers & Dates of Board Meetings held during the year:

(i) During 2008-09, the Board of Directors met 4 times on the following dates:

| SI.No | Date of Board Meeting | Total Members | Attendance by number of members |
|-------|-----------------------|---------------|---------------------------------|
| 1. | 21st May,2008 | 12 | 10 |
| 2. | 24th July,2008 | 12 | 11 |
| 3. | 20th October,2008 | 12 | 9 |
| 4. | 30th January,2009 | 12 | 8 |

(ii) The details of attendance of each Director at the Board Meetings, last Annual General Meeting and number of othe Directorships and Chairman/Memberships of Committee are as follows.

| Name of the Director | | Attendance Particulars | | |
|--------------------------|------------------------------|----------------------------------|----------|-----------------|
| • | No of Board Meetings held | No of Board Meetings attended | Last AGM | other Companies |
| Mr. Dillip Kumar Das | 4 | 4 | Present | 2 |
| Mr. Deepak Kumar Das | 4 | 4 | Present | 2 |
| Mr.Santosh Kumar Patnaik | 4 | 3 | Present | 1 |
| Mr. S. K.Nanda | 4 | 4 | Present | 2 |
| Dr. N.C.Pal | 4 | 4 | Absent | None |
| Mr. Sambit Mohanty | 4 | 3 | Present | 1 |
| Mr.Debasis Das | 4 | 3 | Present | 4 |
| Mr.Sushil Kumar Nayak | 4 | 3 | Present | None |
| Mr. Sandeep Daga | 4 | 2 | Absent | 7 |
| Mr. L.V.N Muralidhar | 4 | 3 | Present | 9 |
| Mr.Subhasis Das | 4 | 3 | Present | 3 |
| Mr. Supratim Basu | 4 | 2 | Present | 4 |

No Director holds membership of more than 10 Committees of Board nor is a Chairman of more than 5 Committees of Boards of all the companies in which he is a Director.

3) COMMITTEES OF BOARD:

The Board has constituted various committees for smooth and efficient operation of the activities and is responsible for constituting, assigning, co-opting and fixing the term of reference of the committees in line with the laws of the land. The chairman, quorum and the terms of reference of each committee has been approved by the Board.

The draft minutes of the proceedings of each committee meeting duly initialed by the Chairman of the respective committee meeting are circulated to the members of that committee for their comments and thereafter, confirmed by the respective committee in its next meeting. The Board also takes note of the minutes of the meetings of the committees duly approved by their respective Chairman and material recommendations/decisions of the committees are placed before the Board for

3.1) AUDIT COMMITTEE:

The Primary objective of the Audit Committee of the Company is to monitor and provide effective supervisions of the management's financial reporting process with a view to ensuring accurate, timely and proper disclosures and transparency, integrity and quality of financial reporting.

The Audit Committee met four times during the year 2008 - 09.

The composition and attendance of the committee are given below:

Composition:

| Name of Director | Designation | Status |
|-------------------|-------------|---|
| Mr. S.K.Nanda | Chairman | |
| Mr.Sambit Mohanty | Member | Independent and Non- executive Director |
| Dr.N.C.Pal | Member | Independent and Non- executive Director Independent and Non- executive Director |

Attendance:

| | | A AMERICA | |
|---------|--------------------|---------------|-----------------------|
| SI. No. | Date of Meeting | Total Members | Attendance by Members |
| 1. | 21st May, 2008 | 3 | 2 Members |
| 2. | 24th July, 2008 | 3 | 3 |
| 3. | 20th October, 2008 | 3 | 3 |
| 4. | | 2 | 3 |
| 4. | 30th January, 2009 | 3 | 2 |

Audit Committee Charter:

- Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible.
- Recommending to the Board, the appointment, re-appointment and removal of external auditor, fixation of audit fee and also approval for payment of any other services.
- Reviewing with management the annual financial statements before submission to the Board, focusing primarily on: Any change in the Accounting policies and practices.
 - Major accounting entries based on exercise of judgment by the management.
 - Qualification on draft Audit Report.
 - Significant adjustments arising out of audit.
 - The going concern assumption.
 - Compliance with accounting standards.
 - Compliance with Stock Exchange and legal requirements concerning financial statements.
 - Any related party transactions i.e. transaction of the company of material nature, with promoters or the management, their subsidiaries or relatives etc that may have potential conflict with the interest of the company at large.
- Reviewing with management, external and internal auditor, adequacy of internal controls systems.
- Reviewing the adequacy of internal audit function, including the structure of the internal audit department, staffing and seniority of the official heading the department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.

- f) Discussion with internal auditors any significant findings and follow up thereon.
- g) Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspectively or a failure of internal control systems of a material nature and reporting the matter to the Box
- h) Discussion with external auditors before the audit commences on the nature and scope of audit as well as have a audit discussion to ascertain any area of concern.
- To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, sharehold (in case of non payment of declared dividends) and creditors.
- j) To approve unaudited Quarterly Financial Results and publish the same as required in the Listing Agreement. The meetings of the Audit Committee were also attended by Internal Auditor, Accounts Executive of the company representatives of the Statutory Auditors as invitees for the relevant meetings. The recommendations of audit commit are usually accepted and implemented by the Board.

3.2) REMUNERATION COMMITTEE:

The purpose of the Remuneration committee of the company shall be to discharge the Board's responsibilities relating remuneration of the Company's Executive Directors. The committee has overall responsibility for approving and evaluate and recommending plan, policies and programs relating to remuneration of Executive Directors of the Company.

The Committee consists of majority of Independent Directors and non-Executive Director and has met two times on a consist of the Company.

The Committee consists of majority of Independent Directors and non-Executive Director and has met two times of a May, 2008 and 20th October, 2008 during the year ended 31th March 2009 and the composition of the Committee is given below.

| DOIOW. | | |
|-------------------|-------------|---|
| Name of Director | Designation | Status |
| Mr. S.K.Nanda | Chairman | Independent and Non- executive Director |
| Mr.Sambit Mohanty | Member | Independent and Non- executive Director |
| Dr. N.C.Pal | Member | Independent and Non- executive Director |
| Mr. Debasis Das | Member | Executive and Non-independence Director |

Terms of Reference:

- To appraise the performance of Managing and Executive Director; and
- To determine and recommend to the Board, compensation payable to Managing and Executive Director.
 REMUNERATION TO DIRECTORS:

The Company does not remunerate the non-Executive Directors of the Company except for the payment of sitting fees attending each meeting of the Board or Committee thereof. Remuneration to Executive Directors is recommended by Remuneration Committee and approved by the Board of Directors subject to the approval of the shareholders in General Meeting and such authorities, as the case may be. Particulars of their remuneration for the year ended 3 March, 2009 are given below.

| Name of Director | | Remu | neration | | |
|---------------------------|--------------|--------|-------------|------------|--------|
| | Sitting Fees | Salary | Perquisites | Commission | Total |
| | Rs | Rs | Rs | Rs | Rs |
| Executive Directors: | | | | | • |
| Mr. Dillip Kumar Das | Nil | 613500 | 369871 | 1065000 | 204837 |
| Mr.Deepak Kumar Das | Nil | 306754 | 202262 | - 582500 | 104151 |
| Mr.Debasis Das | Nil | 306754 | 87630 | 532500 | 926884 |
| Mr.Santosh Kumar Patnaik. | Nil | 230065 | 113480 | 401000 | 74454 |
| Non-Executive Directors | | | | | |
| Mr.S.K.Nanda | 5500 | Nil | Nil | Nil | 5500 |
| Dr. N.C.Pal | 5500 | Nil | Nil | Nil | 5500 |
| Mr.Sambit Mohanty | 3000 | Nil | Nil | Nil | 3000 |
| Mr.Sushil Kumar Nayak | 3000 | Nil | Nii | Nil | 3000 |

3.3) SHARE TRANSFER AND INVESTOR GRIEVANCE COMMITTEE:

The "Share Transfer and Investor Grievance Committee" comprising Two Executive Directors and one Independent non Executive Director headed the committee of the company. The functioning and terms of reference of the Committee, interallia, approves issue of duplicate certificates and overseas and reviews all matters connected with securities transfers.

Annual Report 2009

The Committee also looks into redressing of investor's grievance pertaining to transfer/transmission of shares, dividends, dematerialization/rematerialization, replacement of lost/stolen/mutilated share certificates, splitting, conversion and other related issues and to strengthen investor relation. In addition to the above, the Committee also addresses to complaints like non-transfer of shares, non-receipt of declared dividends, etc.

During the year, the Committee has met 24 times for consideration of share transfers, issue of duplicate shares, rematerialization of shares and other investors' grievances. The constitution of the Committee and the attendance of each

member of the Committee are given below:

| Name of the Director | Designation | Status | Committee Meetings Attended |
|-----------------------|-------------|--|--------------------------------|
| Mr.Sushil Kumar Nayak | Chairman | Independent and Non-Executive Director. | 24 |
| Mr. Deepak Kumar Das | Member | Promoter and Executive Director. | 24 |
| Mr. Debasis Das | Member | Relative of Promoter and Executive Director. | 24 |

The Company Secretary being the Compliance Officer of the Company is entrusted with responsibility to specifically look into the redressal of Shareholders and Investors complaints and report the same to the Share Transfer and Investor Grievance Committee.

During the year under review, the following two complaints received from investors were replied/ resolved to the satisfaction

of the investors as follows:

| SI.No | Nature of Complaint | Total No. of Complaints | Resolved | Not Resolved | Reason for pending |
|-------|------------------------------|----------------------------|----------|-----------------|--------------------|
| 1 | Non-receipt of Annual Report | 1 | 1 | Nil | · |
| 2 | SEBI | 1 | 1 | Nil | <u>-</u> |

4. GENERAL BODY MEETINGS :

Details of location and time of last 3 years Annual General Meetings are as under:

Annual General Meeting : Time Special *T*enue Date Day Financial Year Resolution passed 2005-2006 Hotel "The New Marrion", 6. Janpath. 11.30 A.M None 12.09.2006 Tuesday Bhubaneswar-751001. 2006-2007 Hotel "The Triumph Residency". Plot No.-5B, Sahid Nagar, Bhubaneswar-751007. 28.07.2007 Saturday 10.30 A.M None Hotel "The New Marrion", 2007-2008

25.07.2008

Friday

11.30 A.M.

One

Eytra Ordinary Conoral Meeting:

| Financial Year | Venue | Date | Day | Time | Special Resolution passed |
|----------------|--|------------|----------|-----------|---------------------------|
| 2006-2007 | Hotel "The New Marrion", 6, Janpath, Bhubaneswar-751001. | 10.04.2006 | Monday | 12.30 P.M | Yes |
| 2006-2007 | Hotel "The New Marrion", 6, Janpath, Bhubaneswar-751001. | 29.04.2006 | Saturday | 12.30 P.M | Yes |

No special resolutions were required to be put through postal ballot at the above meetings.

5. DISCLOSURES :

5.1) Disclosure regarding materially significant related party transactions:

- There are no materially significant related party transactions made by the Company with its promoters, Directors
 or the management, their relatives conflicting with company's interests. Other related party transactions have
 been reported at item No. "N" of Notes on Accounts. The Register of Contracts containing transactions, in which
 Directors are interested, is placed before the Board regularly.
- 5.2) Disclosure of non-compliance by the company:

6. Janpath,

Bhubaneswar-751001.

 No penalty or strictures have been imposed on the company by Stock Exchanges or SEBI on any matter related to capital markets during the last three years.

5.3) Disclosures regarding appointment/re-appointment of Directors:

Pursuant to the Articles of Association of the company, all the Directors for the time being except Mr. Director Director, Mr. Depak Kumar Das (Executive Director), Mr. Debasis Das (Executive Director), Mr. Santosh Kumar Patnaik (Executive Director) of the company, shall retire and, if eligible, of themselves for re-election at the ensuing Annual General Meeting. Accordingly, Mr. Sushil Kumar Nayak at Mr. Supratim Basu retire at the ensuing Annual General Meeting. The Board has recommended the appointment of above two directors.

The abbreviated resume of all these Directors being appointed/re-appointed and other relevant information given elsewhere in this Annual Report, which form part of the Corporate Governance Report.

6) NON-MANDATORY REQUIREMENT:

The Company has complied with all the mandatory requirements of Clause 49 of the Listing Agreement relatito corporate Governance.

- The company has setup a remuneration Committee pursuant to Clause 49 of the listing Agreement.
- During the financial year 2008-2009 there is no audit qualification in the Company's financial statements. The company will continue to adopt best practices to ensure the regime of unqualified financial Statements.

7) MEANS OF COMMUNICATION:

The quarterly, half yearly and annual results of the Company in the prescribed proforma are published in the following Newspapers.

- a. The Indian Express (English)
- b. The Samaya (Regional language)
- c. The Economic Times (English)
- d. The Statesman (English)

There is no practice of sending half yearly results to the household of shareholders.

8) MANAGEMENT DISCUSSION AND ANALYSIS:

Management Discussion and Analysis Report form part of the Annual Report as annexed in **Annexure "C"** to the Director Report.

9) GENERAL SHAREHOLDERS INFORMATION:

9.1) Annual General Meeting:

The Twenty-seventh Annual General Meeting ("the AGM") of the company will be held on Thursday, the 30th day of July 2009 at 4.00 P.M. at Hotel "The New Marrion", 6, Janpath, Bhubaneswar-751001.

9.2) Financial Calendar for the year 2009-10:

The Company follows April to March as its financial year. The financial Calendar for the year 2009-10 (Provisional) if follows:

| 0.10110. | | |
|----------|---|--------------------------------|
| SI.No. | Financial Calendar | Tentative Schedule |
| a) | Results for the first quarter ending 30th June'09. | By end of July,2009 |
| b) | Results for the second quarter ending 30th September'09. | By end of October, 2009. |
| c) | Results for the third quarter ending 31st December,2009 | By end of January ,2010 |
| d) | Results (Audited) for the financial year ending 31st March, 2010. | By end of June, 2010. |
| e) | Annual General Meeting for the year ending 31st March 2010 | By the end of September, 2010. |

9.3) Dates of Book Closure:

The Register of Members and Share Transfer Books of the Company will remain closed from **Friday**, the 24th July, 200 to Thursday the 30th July, 2009 (both days inclusive) for purpose of Annual General Meeting and for declaration of Dividend.

9.4) Dividend Payment Date:

Dividend is to be paid within 30 days of declaration of dividend as per the provisions of the Companies Act, 1956. The dividend for the Financial Year 2008-09 shall be paid within 30 days after approval in the ensuring Annual General Meeting to be held on 30th July 2009.

Details of dividend paid in the last Five Years: NIL

9.5) Listing on Stock Exchanges:

The Company's shares are presently listed with The Bombay Stock Exchange Limited (BSE), Phiroze Jee Jeebhoy Towers, Dalal Street, Mumbai-400001, which has nationwide trading terminals. The Annual Listing fees for the year 2009 10 have been paid to The Bombay Stock Exchange Limited (BSE).

Confirmation of de-listing of the Company's shares from The Bhubaneswar Stock Exchange Limited,P-2,Jayadev Vihar,Chandrasekharpur,Bhubaneswar-751023 and The Calcutta Stock Exchange Association Limited,7,Lyons Range,Kolkata-700001 is still awaited. However, Company is not paying listing fees to these two Stock Exchanges.

9.6) Company Stock code:

The Mumbai Stock Exchange Scrip Code '517546'.

The ISIN Number of Alfa (or demat number) on both NSDL and CDSL is ISIN INE209C01015

The monthly high and low quotations of Company's shares at Bombay Stock Exchange Limited (BSE) during the year

under review are as under:

| w are as under: | | Low(Rs.) | Volume(Nos) |
|-----------------|-----------|----------|-------------|
| Month | High(Rs.) | 56.05 | 204842 |
| April, 2008 | 78.15 | | 145570 |
| May, 2008 | 73.00 | 56.00 | 85282 |
| May, 2008 | 63.60 | 43.30 | 239244 |
| June, 2008 | 56.00 | 37.00 | |
| July, 2008 | 53.90 | 46.00 | 88372 |
| August, 2008 | 50.15 | 31.30 | 120188 |
| September, 2008 | | 22.10 | 70432 |
| October, 2008 | 36.40 | 21.30 | 60554 |
| November, 2008 | 33.50 | 20.00 | 81735 |
| December, 2008 | 37.80 | 26.10 | 28286 |
| January, 2009 | 35.00 | | 36977 |
| February, 2009 | 29.00 | 24.00 | 149897 |
| March, 2009 | 28.00 | 20.65 | 14000. |

The Corporate identity Number ("CIN") of the company, as allotted by Ministry of Company Affairs is U31102OR1982PLC001151.

All share transfer and related operations are conducted by the Registrar and Share transfer Agent of the company both in 9.9) Registrar and Share Transfer Agents: physical and dematerialized form, the address of which is given below:

M/s MCS Limited.

77/2A, Hazra Road, 5th Floor, Calcutta-700029.

Phone: (033) 2476 -7350, 2464-1892/93

Fax: (033) 2454-1961/2474-7674.

9.10) Share transfer systems:

Transfer of Securities in physical form are registered and duly transferred share certificates are dispatched within 30 days of receipt, provided the documents are in order. With regard to Shares in demat mode, the procedure is adopted as per the provisions of Depositories Act, 1996. The Shareholders are advised to contact the Registrar and Share Transfer Agents at their address for effecting transfer of shares both in physical and electronic form.

9.11) Shares held in physical and dematerialized form:

As on 31st March 2009, 88.94 % percent of shares of the company were held in dematerialized form and the rest in physical form. Out of this dematerialized, promoter and their associates own 33.42% and non-promoters held 66.58 % of these Shares. The details of shares held in Physical and dematerialized form is given below:

| The details of shares held in | Physical and dematerialized form is gi Position as on 31.03.2009 | % of holding |
|-------------------------------|---|--------------|
| Details of Shares | 4002976 | 74.68 |
| NSDL ACCOUNT | 764252 | 14.26 |
| CDSL ACCOUNT | 4767228 | 88.94 |
| TOTAL DEMAT A/C | | 11.06 |
| PHYSICAL HOLDING | 592772 | 100.00 |
| TOTAL SHARES | 5360000 | |

9.12) Distribution of Shareholdings as on 31st March 2009:

As of 31st March, 2009 the distribution of company share holding were as follows:

| b) Distribution of Shareno of 31st March, 2009 the distr | ribution of company sna | % of shareholders | No. of shares | % of shareholding |
|---|-------------------------|-------------------|---------------|-------------------|
| o of Equity Shares held | No of shareholders | /0 01 01 | 525114 | 9.7969 |
| 1-500 | 3157 | 83.1008 | 270856 | 5.0533 |
| 501-1000 | 327 | 8.6075 | 248728 | 4.6404 |
| 1001-2000 | 160 | 4.2116 | 100810 | 1.8808 |
| 2001-3000 | 39 | 1.0266 | 61894 | 1.1547 |
| 3001-4000 | 17 | 0.4475 | 123673 | 2.3073 |
| 4001-5000 | 27 | 0.7107 | 204776 | 3.8204 |
| 5001-10000 | 29 | 0.7634 | 771840 | 14,4000 |
| 10001-50000 | 30 | 0.7897 | 485802 | 9.0635 |
| 50001-100000 | 6 | 0.1579 | 2566507 | 47.8826 |
| 100001 & ABOVE | 7 | 0.1843 | 5360000 | 100 |
| TOTAL | 3799 | 100 | 3360000 | |

9.13) Shareholding Pattern as on 31st March, 2009:

| Category | No of Shares | % of Shares Capital |
|--------------------------|--------------|---------------------|
| Indian Promoters | 2059920 | 38.43 |
| Private Corporate Bodies | 593329 | 11.07 |
| Indian Public | 1772907 | 33.08 |
| NRIs/OCBs | 933844 | 17.42 |
| Total | 5360000 | 100 |

9.14)GDRs/ADRs/Warrants:

The Company has not issued any GDRs/ ADRs/ Warrants or any convertible instruments.

9.15) Details of Shares held more than 1% as on 31st March, 2009 :

| Name of Shareholders | No of Shares held | % of Shareholding |
|---|-------------------|-------------------|
| Strategic Ventures Fund (Mauritius) Ltd. | 800000 | 14.9254 |
| Dillip Kumar Das | 763352 | 14,2416 |
| Galaxy Medicare limited | 374835 | 6.9931 |
| Industrial Designs & Services (P) Limited | 338980 | 6.3243 |
| Oriental Insulated Conductors Private Limited | 167900 | 3.1325 |
| Debasis Das | 121440 - | 2.2657 |
| Vegunta Pradeep | 99054 | 1.8480 |
| Swarnaratna Securities Private Limited . | 97145 | 1.8124 |
| T J Stock Broking Services (P) Ltd. | 94569 | 1.7643 |
| Fortune Equity Brokers(India)Ltd. | 81379 | 1,5183 |
| Religare Securities Limited | 57979 | 1.0817 |
| Deepak Kumar Das | 55676 | 1.0387 |

9.16) Factory Locations of the Company:

Unit-I: 3337, Mancheswar Industrial Estate, Bhubaneswar-751010.

Unit-II: Plot No.-2, Zone-D, Phase-A, Mancheswar Industrial Estate, Bhubaneswar-751010.

Unit-III: C-12, Industrial Estate, Madhupatna, Cuttack-753010.

Unit-IV: Plot No.1046, 1047 & 1048, GIDC Estate, Waghodia, Vadodara, Gujrat-391760.

9.17) Address for Correspondence:

Any query relating to shares and requests for transactions such as transfer, transmission and normalion facilities, duplicate share certificates, change of address, non-receipt dividend/ Annual Report, as also regarding dematerialisation of share may please taken up with.

Mr. M.Chandrasekhar

Company Secretary, Alfa Transformers Limited, Plot No. 3337, Mancheswar Industrial Estate, Bhubaneswar-751010. Phone No.0674-2580484/2581036 Fax No.0674-2580495

DECLARATION

I,Dillip Kumar Das,Managing Director of Alfa Transformers Limited, hereby declare that all the members of the board of Directors and the Senior Management personnel have affirmed compliance with the code of conduct, for the year ended 31st March, 2009.

FOR AND ON BEHALF OF THE BOARD

Sd/-DILLIP KUMAR DAS CHAIRMAN

PLACE: BHUBANESWAR DATE: 27th MAY, 2009

CEO AND CFO CERTIFICATION

We, Dillip Kumar Das, Managing Director and Deepak Kumar Das, Director Finance, responsible for the finance function certify that:

- a) We have reviewed the financial statements and cash flow statement for the year ended 31st March, 2009 and to the best of our knowledge and belief:
 - these statements do not contain any materially untrue statements or omit any material fact or contain statements that might be misleading;
 - these statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.
- b) To the best of our knowledge and belief, no transactions entered into by the Company during the year ended 31st March, 2009 are fraudulent, illegal or violative of the company's Code of Conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the company pertaining to financial reporting. Deficiencies in the designs or operation of such internal controls, if any of which we are aware have been disclosed to the auditors and the Audit Committee and steps have been taken to rectify these deficiencies.
- d) i) There has not been any significant change in internal control over financial reporting during the year under reference;
 - ii) There has not been any significant change in accounting policies during the year requiring disclosures in the notes to the financial statements; and
 - iii) We are not aware of any instance during the year of significant fraud with involvement therein of the management or any employee having a significant role in the Company's internal control system over financial reporting.

PLACE: BHUBANESWAR DATE: 27TH MAY, 2009 Sd/-MANAGING DIRECTOR Sd/-DIRECTOR (FINANCE)

ALFA TRANSFORMERS LIMITED

ANNEXURE "C" TO DIRECTORS' REPORT MANAGEMENT DISCUSSION AND ANALYSIS

Forward-Looking Statements

Statements in this "Management's Discussion and Analysis" describing the Company's objective, projections, estimates and expectations may be "forward looking statements" within the meaning of applicable laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand supply conditions, changes in the government regulations, tax regimes, economic developments within India and the countries within which the company conducts business and other factors such as litigation and labour relations.

Forward-looking statements are based on certain assumptions and expectations of future events. The company cannot guarantee that these assumptions and expectations are accurate or will be realized. The Company's actual results, performance or achievements could thus differ materially from those projected in any such forward-looking statements. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent developments, information or events.

Industry Structure and Developments

Power is a significant input to the economy and plays a critical role for a sustained economy growth. The transformer is major and indispensable machinery/ equipment for generation, transmission and distribution of electricity in the country. We have a strong base over 500 transformer industries in India with an overall manufacturing capacity of 800,000 MVA per annum. The contribution towards domestic utilities is over 500,000 MVA, the rest are being exported to more than 50 countries.

Today our industries are fully geared-up with proven technology and with enough capacity to undertake manufacturing wide range of power and distribution transformers and other special transformers in the field of welding, instrumentation, traction, mining, furnaces etc. About 95% of the transformers installed in the Indian Power Network are of indigenous origin. Energy efficient transformers with low loss and low-noise level are also made to meet international requirement. Besides, the Transformer industry in India is well versed and matured enough into reliable suppliers of all types of transformers and can meet the country's demand for transformers for all voltage levels including 800 KV.

The growth of Transformer Industry mainly depends on progress of power generation Industry.

The power sector is growing at a reasonable pace and the reforms in the sector have started yielding results. In the international market transformers manufacturers are reportedly closing shop and relying more and more on

imports from countries like India, which have technological base, technical capability and econor advantage.

The power sector appears poised for a strong growth the near future in the domestic market. The restructure of State Electricity Boards, passage of Electricity Bill a a thrust on development of the Transmission and Distribution segment have created a strong platform development of Indian Transformer Industry. Also that transformer Industry is uniquely positioned to leverage global market.

Greater governmental focus on the power sector in a coming year should see a positive shift in growth of a company. It has worked hard in improving its strengths the critical competitive environment. In the process, it is consolidated its presence in the market in India as well overseas.

Opportunities and Threats

With the progressive and pragmatic policies of the Government of India, the transformer industries are on the track for the past couple of years, having impressive groups rate of 15.73% during 2005-06 and a cumulative groups rate of 9% over the past 5 years. Of course, the continuing high growth of power sector is vital for GDP, which expected to touch between 8 to 9%. The transformer sector as almost double its installed capacity from 181, 785 M in FY07 to 324,922 MVA in FY-10E. It has achieved 87 of targets laid out in the 11th 5-year plan and health replacement demand-translating into a volume growth 4% in FY-10E.

The demand for smaller size of Distribution Transforme like 16KVA to 100KVA has grown in a very big wa particularly due to thrust given by Central & Stat Governments for the rural electrification under ARE schemes. However transformers ranging from 250KVA 630KVA have not registered up ward trend but maintaine the normal growth. The transformers at UHV level sha assume priority due to upcoming National grid an interlinking of trunk lines for inter-transfer of bulk pow from surplus to deficit states.

Company faces normal market competitions in all it business from Indian as well as international Companies. The rising input costs of major raw material like i.e CRGO Copper and steel is the main threats for the business. An adverse change in the government policy, abnorma fluctuation in the exchange rate are other threats for the company and which will have a impact on company's profitability. Past data shows that the fortunes of the transformer sector are closely linked with input costs is copper, CRGO, steel and transformer oil. The input cost directly impact both revenues as well as operating performance. As the major portion of Company's sales

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are Export sales, any change in policies of the Government of the Countries wherein these Exports are made and the present global economic condition may affect the business the Company.

Outlook

Transformer Industry & Power Industry of the country are closely associated and in a way are interdependent as electricity can't reach the end users without inserting transformers en-route for transformation of various voltage levels. The Government programmes for providing electricity to all, and electrifying remaining 1,25,000 villages by 2009 is good symbol for electrical manufacturing industry, suppliers of Transformers & its Accessories etc. The future requirements for transformers are enormous and the Indian manufacturers have gear themselves both mentally and financially to the daunting job for the prosperity of the country.

Risks and Concerns

Risk is intrinsic to any business and is an essential ingredient to growth. Efficient management of risk is one of the important distinguisher of successful and not so successful of any organization. In case of the Industry that your company is in, risk management assumes even more significance. Hence optimal risk management strategies are indispensable part of your company's business.

Your company is exposed to foreign exchange risk due to imports of raw material mainly and export of finished goods. Hence the company's revenue and its profitability depend on Rupees Dollar convertibility factors. Government rules for duty (import duty on raw material & duty on export of finished products) also have greater impact on the business of the company.

Apart from those other economic factors like subdued demand, political uncertainty, social upheavals and acts of God may affect the business of the company as also the industry at large.

Internal Control Systems and Their Adequacy

The philosophy we have with regard to internal control systems and their adequacy has been formulation of effective systems and their strict implementation to ensure that assets and interest of the company are safeguarded; checks and balances are in place to determine the accuracy and reliability of accounting data.

The Internal Audit, an independent appraisal function to examine and evaluate the adequacy and effectiveness of the internal controls system, appraises periodically about activities and audit findings to the audit committee, statutory auditors and the top management.

The company has a well-established and comprehensive internal control structure to ensure that all assets are safeguarded and protected against loss from unauthorized use or disposition that transactions are authorized, recorded and reported correctly and that operations are conducted in an efficient and cost effective manner. The internal audit is carried out by an independent firm of Chartered Accountant to ensure adequacy of the internal

control systems. The internal audit report is reviewed periodically by the Audit Committee to ensure that all policies and procedures are adhered to and all statutory obligations complied with.

The internal control system is supplemented by extensive internal audits, regular reviews by management and well-documented policies and guidelines to ensure reliability of financial and all other records to prepare financial statements and other data.

The Audit Committee of the board consisting of three members and all the members are Independent and non-Executives directors. It investigates any matter relating to the Internal control systems and reviews the Internal Audit. The Committee also reviews the quarterly and half- yearly financial report before they are submitted to the Board of Directors.

Financial Condition

(Rs in Lakh)

| 1 • • • • • • • • • • • • • • • • • • • | | |
|--|-----------|-----------|
| | 2008-2009 | 2007-2008 |
| Share Capital | | |
| Authorized: | 600.00 | 600.00 |
| Issued, Subscribed & Paid-up | 536.00 | 536.00 |
| Reserve & Surplus: | 1879.86 | 1603.00 |
| Secured Loans | 1491.35 | 1110.00 |
| Un-Secured Loans | 3.23 | 4.60 |
| Fixed Assets . | 1727.02 | 1396.32 |
| ir Investments: | | |
| Long Term Investments | 151.92 | 140.17 |
| Current Assets | 2417.28 | 2253.54 |
| Current Liabilities & provisions | 299.71 | 474.00 |

Results of operation:

The performance of the company for the Financial Year 2008-09 has been reviewed. The company could able to achieved total sales of Rs.3304.00 lakhs, which includes Export Sales of Rs.1823.00 lakhs and Domestic Sales of Rs.1189.53 lakhs and income from operation Rs. 291.47 lakhs. The profit before tax and profit after tax has been increased to 27% and 31% respectively.

Human Resources

Your Company's industrial relations continued to be harmonious during the year under review. This year company could able to achieve an excellent performance due to continuous efforts taken by the employees at every stage of operation and maintenance by introduction of modern techniques and integration of efforts. Every area of work is taken care of with standard operating procedures, checklists, inspection schedules, and other related studies. As on 31st March, 2009 the employee strength of your company currently is more than hundred.

Conclusion

The performance of the company is quite satisfactory during this financial year in the challenging business environments. This has been achieved through continuous focused on cost efficiencies, effective financial management, restructuring of business strategy. The company is optimistic of delivering superior earnings and enhanced returns in the coming year.

AUDITOR'S REPORT ON CORPORATE GOVERNANCE

The Members.

Alfa Transformers Limited.

We have examined the compliance of conditions of Corporate Governance by Alfa Transformers Limited for the yearded on 31st March, 2009, as stipulated in Clause 49 of the Listing Agreement of the said Company with the state exchanges.

The compliance of the conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementations thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, and the representation made by the Directors and the Management, we certify that the Company has complied with the conditions of Corpora Governance as stipulated in the above mentioned Listing Agreement.

We state that such compliance is neither an assurance as to future viability of the Company nor the efficiency or effectivened with which the Management has conducted the affairs of the Company.

For A.K. SABAT & CO.
Chartered Accountant

(S. CHAND) PARTNER

Membership No.050063

Bhubaneswar:

Date: 27th May, 2009

AUDITOR'S REPORT

То

The Members of Alfa Transformers Limited

We have audited the attached Balance Sheet of ALFA TRANSFORMERS LIMITED as at 31st March, 2009, the Profit and Loss Account and also Cash Flow Statement for the year ended on that date, annexed thereto. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In accordance with provisions of Section 227 of the Companies Act, 1956, we report that:

- 1. As required by the Companies (Auditor's Report) Order, 2003 as amended by Companies (Auditor's Report) (Amendment) Order, 2004 (together the 'Order') issued by the Central Government of India in terms of sub-Section (4A) of Section 227 of the 'The Companies Act, 1956' of India (the 'Act') and on the basis of such checks of the books and records of the Company as we considered appropriate and according to the information and explanations given to us, we give in the Annexure a statement on the matters specified in Paragraphs 4 & 5 of the said Order.
- Further to our comments in the Annexure referred to above, we report that:
 - (a) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of or audit;
 - (b) in our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
 - (c) the Balance Sheet, Profit and Loss Account and Cash Flow Statement dealt with by this report, are in agreement with the books of account;
 - (d) in our opinion, the Balance Sheet, Profit & Loss Account and Cash Flow Statement dealt with by this report have been drawn in accordance with Accounting Standards referred to in sub-section (3C) of Section 211 of the Companies Act, 1956;
 - (e) on the basis of written representations received from the directors and taken on record by the Board of Directors, we report that none of the directors is disqualified as on 31st March, 2009 from being appointed as a director in terms of clause (g) of sub-section (1) of section 274 of the Companies Act, 1956;
 - (f) Accounting Policy No.1 L of Schedule 14 and Note No.2 M Schedule 14 relating to impairment of assets are based on Management's estimate / evaluation, which we have relied upon;
 - (g) in our opinion, and to the best of our information and according to the explanations given to us, the said accounts read together with Significant Accounting Policies and other notes appearing in Schedule 14 forming part of the accounts give the information required by the Companies Act, 1956 in the manner so required, and give a true and fair view in conformity with the accounting principles generally accepted in India:
 - (i) in the case of the Balance Sheet of the state of affairs of the Company as at 31st March, 2009;
 - (ii) in the case of the Profit and Loss Account, Profit of the Company for the year ended on that date; and
 - (iii) in the case of the Cash Flow Statement, of the cash flows for the year ended on that date.

For A.K. SABAT & CO., Chartered Accountants

Sd/-(S. CHAND) PARTNER Membership No.050063

Bhubaneswar: Date: 27th May, 2009

ANNEXURE TO THE AUDITOR'S REPORT REFERRED TO IN PARAGRAPH 1 OF OUR REPORT OF EVEN DATE

- (i) In respect of its fixed assets:
 - (a) The Company has maintained proper records showing full particulars including quantitative details a situation of fixed assets.
 - The Company has a policy of carrying out full physical verification of all assets once in three years. Fix Assets have been physically verified by the Management during the year in line with the above policy & material discrepancies between the book records and the physical balance have been noticed in respond to the items physically verified.
 - (c) Substantial parts of fixed assets have not been disposed off during the year.
- (ii) In respect of its inventories:
 - (a) The stock of inventories have been physically verified by the Management at reasonable intervals.
 - (b) In our opinion, the procedures followed by the Management for physical verification of stocks are reasonal and adequate in relation to the size of the Company and nature of its business.
 - (c) The Company is maintaining proper records of inventory. The discrepancies noticed on physical verificat of stocks as compared to the book records were not material and have been properly dealt in the book of account.
- (iii) The Company has neither granted nor taken any loan, secured or unsecured to / from Companies, Firm or of parties covered in the register maintained under Section 301 of the Companies Act, 1956. Accordingly, the provision regarding rate of interest, payment of principal and interest and overdue amount as per the sub-clauses (b) to of this clause are not applicable.
- (iv) In our opinion and according to the information and explanations given to us, there are adequate internal consystems commensurate with the size of the Company and the nature of its business for the purchase of inventor fixed assets and also for the sale of goods and services business. During the course of our audit, we have a observed any major weaknesses in internal controls.
- (v) (a) According to the information and explanations given to us, we are of the opinion that the contract arrangement that need to be entered into the register maintained under section 301 of the Companiant Act, 1956 have been so entered.
 - (b) In our opinion and according to the information and explanations given to us, the transactions made pursuance of contracts or arrangements entered in the register maintained under Section 301 of the Companies Act, 1956 are reasonable having regard to prevailing market prices at the relevant time.
- (vi) The Company has not accepted deposits from the public and as such, the provisions of 58A, 58 AA or any other relevant provisions of the Companies Act, 1956 and rules framed there under have no application to the Companies.
- (vii) In our opinion, the Company has an internal audit system commensurate with its size and nature of its busine
- (viii) We are informed that maintenance of cost records has not been prescribed by the Central Government und Section 209 (1) (d) of the Companies Act, 1956 in respect of the products manufactured by the Company.
- (ix) (a) The Company is generally regular in depositing undisputed statutory dues including Provident Fun Investor Education and Protection Fund, Employees' State Insurance, Income Tax, Fringe Benefit To Sales Tax, Wealth Tax, Customs Duty, Excise Duty, Cess, Service Tax and other statutory dues with appropriate authorities as per applicability of relevant laws.

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(b) Details of disputed statutory dues of Sales tax / Income Tax / Custom Duty / Wealth Tax / Excise Duty /
Cess / ESI are as follows:

Disputed Forum where dispute

| Cess / ESI | are as follows | : | Disputed | Forum where dispute |
|---|--------------------------|--|------------------------|--|
| Name of the Statute Central Excise and Salt Act, 1944 | Period 2002-03 | Dispute (in brief) Disallowance of CENVAT on inputs purchased from | Amount Rs. 1,06,711 | is pending Commissioner (Appeals) |
| Income Tax Act, 1961 | 1994-95 | Deduction U/S 80 I disallowed in assessment | 2,77,227 | High Court of Orissa |
| Income Tax Act, 1961 | 1995-96 | Deduction U/S 80 I disallowed in assessment | 2,71,209 | High Court of Orissa |
| Income Tax Act,1961 | 2005-06 | CENVAT credit on Closing Stock & Deposits/Advances written off | 11,85,069 | 1" Appeal filed before CIT (A) II Bhubaneswar. (Not Heard) |
| Income Tax Act,1961 | 2006-07 | Disallowed of MAT Credit and charged Interest thereon | 8,55,116 | Assistant Commissioner of Income Tax, Circle-2, Bhubaneswar |
| Employees' State | 1999-2000 | Contribution towards omitted wages | 21,320 | District Judge Court-cum- ESI Court, Khurda, BBSR High Court of Orissa |
| Insurance Act, 1948 Central Sales Tax, 1956 Central Sales Tax, 1956 | 1989-90 1990-91 | Disallowance of CST exemption -do- | 1,08,000 | Addl Commissioner of Sales Tax |
| Central Sales Tax Act, 1956 Central Sales Tax Act, 1956 | 1991-92 2000-01 | -do- Surcharge on Central Sales Ta | 15,50,740 x 71,399 | Sales Tax Tribunal Asst. Commissioner of Sales Tax. |
| _ Central Sales Tax Act, 1956 | 2002-03 | For D Form Transaction | 31,837 | Asst. Commissioner of Sales Tax. Sales Tax Tribunal |
| The Orissa Sales | 1996-97 | Disallowance of Price Variation Bill | 73,008 | 1st Appeal at Asst. |
| Tax Act, 1947 The Orissa Sales Tax Act, 1947 | 2001-02 | Wanting Form IV & XXXIV | 1,29,736 | Commissioner of Sales Tax |
| The Orissa Sales Tax Act, 1947 | 2002-03 | Wanting Form IV & XXXIV | 2,66,710 | 1st Appeal at Asst. Commissioner of Sales Tax |
| The Orissa Sales Tax Act, 1947 | 2003-04 | Wanting Form IV & XXXIV | 6,62,384 | 1st Appeal at Asst. Commissioner of Sales Tax |
| Central Sales Tax,195 | 6 2004-05 | C Form Wanting from BSEB | | Deputy Commissioner of Sales Tax (Appeal) Asst. Commissioner |
| The Orissa Entry | 2001-02 | of Raw Materials. | 54,539 | of Sales Tax 1st Appeal at Asst. |
| Tax Act 1999 The Orissa Entry Tax Act 1999 | 2002-03 | Durchase | 1,16,787 | commissioner of Sales Tax |
| The Orissa Entry Tax Act, 1999 | 2004-0 | Demand on Purchase of Raw Materials | 2,77,791 | Assistant Commissioner of Sales Tax 27 |
| | | | | 21 |

ALFA TRANSFORMERS LIMITED

- (x) The Company has no accumulated losses at the end of the financial year ending 31st March, 2009 and Company has not incurred cash losses during the financial year covered by our audit or in the immediate preceding financial year.
- (xi) Based on our audit procedures and according to the information and explanations given to us, we are of opinion that the Company has not defaulted in repayment of dues to financial institutions or banks.
- (xii) In our opinion and according to the information and explanations given to us, no loans and advances have be granted by the Company on the basis of security by way of pledge of shares, debentures and other securities
- (xiii) In our opinion, the Company is not a chit fund or a nidhi / mutual benefit fund / society. Therefore, clause 4 (xiii)
- (xiv) The Company has not dealt or traded in shares, securities, debentures and other investments during the year except investing surplus funds in units of certain mutual fund on long term basis. However, it has maintain proper records in respect of shares/units of mutual funds held as long-term investments which are held in the company.
- (xv) The Company has not given any guarantee for loans taken by others from Banks or Financial Institutions.
- (xvi) In our opinion and according to the explanations given to us, the term loan taken by the Company has be applied for the purpose for which it was raised.
- (xvii) According to the information and explanations given to us and on an overall examination of the Balance Sheet the Company, we report that the funds raised on short-term basis have not been used for long-term investment
- (xviii) During the year the Company has not made any preferential allotment of shares.
- (xix) No debentures have been issued by the Company and hence commenting on creation of security or charges do not arise.
- (xx) The Company has not raised any money by way of public issue during the year.
- During the course of our examination of books of account carried out in accordance with the generally accepte auditing practices in India and according to the information and explanations given to us, we have neither con across any instance of fraud on or by the Company nor have we been informed of such case by the Management

For A.K. SABAT & CO. Chartered Accountant

SO (S. CHAND PARTNER

Membership No.05006

Bhubaneswar:

Date: 27th May, 2009

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BALANCE SHEET AS AT 31ST MARCH, 2009

Figures in Rupees `

| | Schedule Number | As a 31st Marc | | As a 31st Marc | h 2008 |
|--|--------------------|--|----------------------|---|----------------------|
| SOURCES OF FUNDS: 1. SHAREHOLDERS' FUNDS Share Capital Reserves & Surplus | 1 2 | 53600000 187985820 | 241585820 | 53600000 160267451 | 213867451 |
| 2. LOAN FUNDS Secured Loans Unsecured Loans | 3 4 | 149135362 323081 | 149458443 | 111021946 460626 | 111482572 6253196 |
| Deferred Tax Liability(Net) TOTAL | | | 8608036 399652299 | | 331603220 |
| APPLICATION OF FUNDS: 4. FIXED ASSETS Gross Block Less: Depreciation Net Block Capital Work-in-progress | 5 | 217859050 45734871 172124179 578497 | 172702676 | 170057190 39261647 130795543 8836579 | 139632122 |
| 5. INVESTMENTS : | 6 | | 15192000 | | 14017000 |
| 6. CURRENT ASSETS, LOANS & ADVANCES : | 7 | | | 86308555 | |
| Inventories Sundry Debtors Cash & Bank Balances Loans and Advances | | 110310716 69607528 26023478 35786817 241728539 | | 68829586 25134523 45081512 225354176 | - |
| CURRENT LIABILITIES & PROVISIONS Current Liabilities | 8 | 22701840 7269076 | i i | 4717884 22123 4740007 | 3 |
| Provisions | | 29970916 | 21175762 | | 1779540 |
| Net Current Assets TOTAL | | | 3996522 | | 3316032 |

SIGNIFICANT ACCOUNTING POLICIES & NOTES ON ACCOUNTS ADDITIONAL INFORMATION

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THE SCHEDULES REFERRED ABOVE FORM PART OF ACCOUNTS AS PER OUR REPORT OF EVEN DATE ATTACHED

FOR AND ON BEHALF OF THE BOARD

FOR A.K.SABAT & CO CHARTERED ACCOUNTANTS

(S. CHAND)

DILLIP KUMAR DAS

MANAGING DIRECTOR

PARTNER Membership No. 050063

DEEPAK KUMAR DAS

DIRECTOR

BHUBANESWAR

DATED: 27th MAY 2009

M.CHANDRASEKHAR

COMPANY SECRETARY

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ALFA TRANSFORMERS LIMITED

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2009

Figures in Rupe

| INCOME | Schedule Number | For the ende 31 - 03 - | ed | en | ne Year ided 3 - 2008 |
|---|--------------------|------------------------------|------------|-----------|-----------------------------|
| Sales & Services | 9 | 315055102 | | 339465805 | |
| Less: Excise Duty | | 13801972 | | 5623034 | |
| • | | | 301253130 | | 33384277 |
| Other Operating Income | 9 | | 29147473 | | 2920060 |
| Other Income | 9 | | 5704090 | | 312291 |
| TOTAL | | | 336104693 | | 36616628 |
| II. EXPENDITURE | | | | | |
| (Accretion) / Depletion of Stocks | 10 | | (3935081) | | 1361418 |
| Operating and Other Expenses | 11 | | 262865456 | | 2893727 |
| Interest and Finance Charges | 12 | | 21043228 | | 180044 |
| Depreciation | 5 | 6847911 | | 5539485 | li . |
| Less:Transferred from Revaluation Reserve | • | 1217089 | _] | 1406248 | - |
| | 1 | | 5630822 | ! | 41332 |
| TOTAL II | | | 285604425 | | 3251246 |
| III. PROFIT FOR THE YEAR (I-II) | | | 50500268 | | 410416 |
| Add: Prior Year Adjustments(Net) | 13 | | 1987830 | 4 | 1912 |
| IV. PROFIT BEFORE TAXATION | 1 | | 52488098 | ł | 412328 |
| Provision for Taxation | | | | | (100740) |
| Current Tax | | | (13943855) | | (1097400 |
| Deferred Tax (Net) | | | (2354840) | | (30478 |
| — Fringe Benefit Tax | 1 | | (302539) | | (2472 |
| Income Tax of Earlier Years | | | (680473) | 4 | 268876 |
| V. PROFIT AFTER TAXATION | ļ | | 35206390 | | 133792 |
| Add: Balance of Profit brought forward | l | | 20266843 | 4 | 402668 |
| Balance available for appropriation | | | 55473233 | | 200000 |
| Transfer to General Reserve | | | 30000000 | | 200000 |
| Proposed Dividend | | | 5360000 | | |
| Tax on Proposed Dividend . | | | 910932 | 4 | 202668 |
| VI. Balance Profit carried to Balance Sheet | | | 19202301 | 4 | |
| VII. Earnings Per Share (Rs) Basic (Face value of Rs. 10/- each) | | | 6.57 | | 5 |

THE SCHEDULES REFERRED ABOVE FORM PART OF ACCOUNTS AS PER OUR REPORT OF EVEN DATE ATTACHED

FOR AND ON BEHALF OF THE BOARD

FOR A.K.SABAT & CO CHARTERED ACCOUNTANTS

ADDITIONAL INFORMATION

(S. CHAND) PARTNER DILLIP KUMAR DAS

MANAGING DIRECTOR

Membership No. 050063

DEEPAK KUMAR DAS

DIRECTOR

BHUBANESWAR

DATED: 27th MAY 2009

M.CHANDRASEKHAR

COMPANY SECRETARY

SCHEDULE 1

| SHARE CAPITAL | As at 31-03-2009 Rupees | As at 31-03-2008 Rupees |
|---|-------------------------------|-------------------------------|
| Authorised: 60,00,000 (Previous Year - 60,00,000) Equity Shares of Rs.10/- each. | 60000000 | 6000000 |
| Issued , Subscribed & Paid-up : | | |
| 53,60,000 (Previous year 53,60,000) Equity Shares of Rs.10/- each fully paid up Out of the above shares : | 53600000 | 53600000 |
| (i) 9,04,530 shares are issued as fully paid up Bonus Shares by capitalisation of general reserve. | V. v. i | |
| (ii) 2,60,000 Shares of Rs. 10/- each are allotted as fully paid up pursuant to a contract for consideration other than | 1·· | |
| cash. | 53600000 | 53600000 |

SCHEDULE 2

| SCHEDULE 2 | | | | |
|--|----------------------|-----------------------|----------------------|-----------|
| RESERVES AND SURPLUS | | | | |
| Share Premium Account - Opening Balance Add: Premium on Nil shares (Previous | 98370000 - | | 56160000 42210000 | 00070000 |
| Year 6,30,000 shares at Rs. 67/- per share) issued. | | 98370000 | | 98370000 |
| Capital Reserve : State Investment Subsidy | | 991700 | | 991700 |
| General Reserve: Opening Balance Add:Transferred from Protit and Loss Account | 25000000 30000000 | | 5000000 20000000 | 0500000 |
| | | 55000000 | | 25000000 |
| Revaluation Reserve: On Revaluation of Fixed Assets Less: Transferred to Profit & Loss Account | 15638908 1217089 | | 17045156 1406248 | 4500000 |
| | | 14421819 | | 15638908 |
| Profit & Loss Account Balance | Total | 19202301 187985820 | | 160267451 |

SCHEDULE 3

| SECURED LOANS: | As at 31-03-2009 Rupees | As at 31-03-2008 Rupees |
|--------------------------------------|-------------------------------|-------------------------------|
| Term Loan from State Bank of India | 41476660 | 43070417 |
| Term Loan from Axis Bank Ltd | 10074795 | _ |
| Cash Credit from State Bank of India | 84798141 | 5102955 |
| E.P.C from State Bank of India | 12785766 | 62848574 |
| TOTAL | 149135362 | 111021946 |

NOTES:

- The Cash Credit, Export Packing Credit(E.P.C) & Term Loan availed from State Bank of India and secured by:
 - i) Hypothecation of Raw Materials, Stock-in-Progress, Finished Goods, Consumables, Book Debt and other Liquid Assets of Unit-1 and Unit-2 situated at Bhubaneswar.
 - ii) First Charge over Land and Building, Plant & Machinery of factory at Unit-1 and Unit-2 situated a Bhubaneswar.
 - iii) Equitable mortgage of Company's Properties at Plot No. 445, Kalinga Vihar, Bhubaneswar and Fla No. A/7, Lord Gunjan Palace, Bhubaneswar.
- 2. The Cash Credit & Term Loan facilities from Axis Bank Limited are secured by :
 - Hypothecation of Raw Materials, Stock-in-Progress, Finished Goods, Consumables, Book Debts and other Liquid Assets at Unit-4, Vadodara.
 - ii) First Charge over Land and Building, Plant & Machinery of the Unit-4, Vadodara.

SCHEDULE 4

| UNSECURED LOAN | As at 31-03-2009 Rupees | As at 31-03-2008 Rupees |
|--|-------------------------------|-------------------------------|
| ICICI BANK Vehicle Ioan Kotak Mahindra Bank Vehicle Loan | 106183 216898 | 460626 - |
| TOTAL | 323081 | 460626 |

SCHEDULE - 5

(Figures in Rupees)

| FIXED ASSETS | | | | | | | | <u>,</u> - | 10 111 | 300 |
|------------------------------|-----------------------|-----------------|-------------------------------|-----------------------------|---------------------|-----------------|--|---------------------|---------------------|------------------------------|
| | | GROSS | BLOCK | | | DEPRE | CIATION | z | NEI BLOCK | 5 |
| DESCRIPTION | Cost as at a1-03-2008 | ے ہو اُن | Sale/ adjustment during | Cost as at 31-03-2009 | Up to 31-03-2008 | FOR THE YEAR | On Sale/ adjustment during the year | Up to 31-03-2009 | As at 31-03-2009 | As at 31-03-2008 |
| | | | ille year | | | | | | 9789333 | 27758783 |
| , pao | 27758783 | 65150 | | 27823933 | 1 | 1 | 1 | ı | 7 | 01000 |
| בשות היים | 5678584 | 1218684 | . 1 | 6897268 | 373731 | 184416 | ı | 558147 | 6339121 | 5304655 |
| Omice Bullating | 20552306 | 16787819 | 1 | 45355125 | 10856159 | 1249889 | 1. | 12106048 | 33249077 | 17711147 |
| Factory Shed | 70207300 | 10101010 | 107155R | 100949892 15181222 | 15181222 | 4023088 | 35399 | 19168911 | 81780981 | 68408481 |
| Main Plant & Machinery | 83389704 | 4 5 5 5 5 7 4 5 | 403530 | 7004246 | 2803828 | 276765 | 821 | 3079772 | 3924474 | 2770030 |
| Testing Equipments | 55/3858 | /188801 | | 13341259 | 1.5 - 4 | 141357 | ì | 4748974 | 8592285 | 1833448 |
| Material Handling Equipments | 6441065 | 6900194 | 1 | 507 ±001 | | 170007 | 1 | 2173562 | 5461448 | 1842411 |
| Electrical Installations | 3837136 | 3797874 | . 1 | 7635010 | _ | 2007 | | 30364 | | 34926 |
| Energy saying Devices | 200000 | ı | i | 20000 | 165074 | 12462 | 1 | 1/1030 | | • |
| Elleryy saving concern | 1180236 | . 1 | | 1180236 | 919151 | 72395 | 1 | 991546 | | • |
| Auxiliary Equipments | | 070001 | 15250 | 1272962 | 744407 | 71239 | 2129 | 813517 | 459445 | 440857 |
| Office Equipments | 1185264 | 102340 | 2520 | | | 207834 | ١ | 771627 | 976203 | 1037776 |
| Computers | 1601569 | 146261 | i | 000/+/- | | 04474 | ŀ | 540385 | 260980 | 130408 |
| Furniture & Fixture | 586322 | 215043 | ! | 801365 | | ŧ | | 990002 | | 3261337 |
| Vahicle | 3857363 | 481753 | 782799 | 3556317 | 7 596026 | 340278 | 336338 | 28880 | 3 | |
| | 1 | 93607 | ı | 93607 | - 4 | 4880 | , | 4880 | 88/2/ | |
| Motor-Cycle | 170057100 | 4977496 | 1973136 | 217859050 | 0 39261647 | 6847911 | 374687 | 4573487 | 172124179 | 45734871 172124179 130795542 |
| TOTAL- CURRENI TEAN | 251 1500/1 | 200000 | ـــــــــ | _ | 0 33722162 | 5539485 | 1 | 39261647 | 39261647 130795542 | |
| Previous year | 130422266 | 38003707 | 3000 | | | + | | | 578497 | 8836579 |
| Capital Work-in-Progress | 8836579 | | 36447650 44705732 | 578497 | | | | | | |
| | | | | | | | | | | |

SCHEDULE FORMING PART OF THE BALANCE SHEET SCHEDULE 6

| | 7 | | | |
|--|------------------------------|----------|------------------------------|----------|
| | l l | s at | As | |
| INVESTMENTS (At cost) | | pees | 31-03- | |
| Long Term Investments :(Unquoted) | 110 | pees | Rupe | es |
| a) 15,000 Equity Shares of Rs.10/- each in Taloja Conductors Pvt. Ltd. | 150000 | | 150000 | |
| Less: Written off / Provision for permanent diminution of value | 135000 | 15000 | 135000 | 15000 |
| b) Shares in Subsidiary Companies-Unquoted 1,15,000 Equity Shares of Rs.10/- each (includes 10,000 sahres at premium of Rs.2.50/- each in Phoenix Surgicare Pvt. Limited | | 1175000 | | _ |
| c) National Savings Certificates (*) | | 2000 | | 2000 |
| d) Investment in Mutual Funds :(Dividend Equity) | | | | |
| Birla Mid Cap Fund (27824.151 Units of Rs. 35.940 each) (27886.224 Units of Rs. 35.860 each) (98015.192 Units of Rs. 40.810 each) | 1000000 1000000 400000 | | 1000000 1000000 400000 | |
| ii) Birla Sunlife Equity Fund (11217.050 Units of Rs. 89.150 each) | 1000000 | | 1000000 | |
| iii) DSP Merrill Lynch India Tiger Fund (23119.096 Units of Rs. 30.278 each) | 700000 | , | 700000 | |
| iv) Sundaram BNP Paribas CAPEX Opportunities Fund (24743.390 Units of Rs. 24.249 each) | 600000 | | 600000 | |
| v) Tata Infrastructure Fund (22063.992 Units of Rs. 31.726 each) (31892.331 Units of Rs. 31.356 each) | 70,0000 1000000 | | 700000 | |
| vi) ICICI Prudential Infrastucture Fund (87032.202 Units of Rs. 22.980 each) | 2000000 | | 2000000 | |
| vii) Reliance Diversified Power Sector Fund (18871.806 Units of Rs. 52.989 each) | 1000000 | | 1000000 | |
| viii) JM Basic Fund (33052.497 Units of Rs. 30.255 each) | 1000000 | 14000000 | 1000000 | 14000000 |
| | Total | 15192000 | | 14017000 |
| Market Value of Unquoted Investment in Mutual Funds at NAV. | | 4839731 | | 9310468 |

^(*) Lodged with Sales Tax authorities as securities.

SCHEDULE 7

| CURRENT ASSETS , LOANS & ADVANCES : | As at 31-03-2009 Rupees | As at 31-03-2008 Rupees |
|--|-------------------------------|-------------------------------|
| A. CURRENT ASSETS | | |
| INVENTORIES : # | | |
| Indigenous Raw materials & Components | 16045686 | 12242346 |
| Imported Raw materials & Components | 58308484 | 44197123 |
| Semi-finished goods | 14065730 | 17103742 |
| Finished goods | 16822782 | 9849689 |
| Raw-Materials in Transit | 5000792 | 2848413 |
| Discarded Assets | 67242 | 67242 |
| Discarded Assets | 110310716 | 86308555 |
| (#) As certified by the Management and Valued as per Accounting Policy No. F SUNDRY DEBTORS (Unsecured, considered good unless otherwise stated) | | |
| Debts outstanding for a period exceeding six months Unsecured - Considered Good - Considered Doubtful | 6039306 1849286 | 10852734 |
| - Considered Doubtidi | 7888592 | 10852734 |
| Less: Provision for Doubtful Debts | 1849286 | |
| | 6039306 | 10852734 |
| Other Debts | 63568222 | 57976852 68829586 |
| CASH AND BANK BALANCES: | 69607528 | 66629360 |
| Cash in hand | 358666 | 504020 |
| Balance with Scheduled Banks: | | 004000 |
| In Current Account | 1582923 | 831830 |
| In Fixed Deposit Accounts (*) | 24081889 | 23798674 |
| | 26023478 | 25134523 |
| | 205941722 | 180272664 |

^(*) Lodged with State Bank of India as margin money deposit against Guarantees and Letters of Credit.

SCHEDULES FORMING PART OF THE BALANCE SHEET CONTD....SCHEDULE-7

| CONTDSCREDULE-/ | | |
|---|-------------------------------|-------------------------------|
| B. LOANS AND ADVANCES : | As at 31-03-2009 Rupees | As at 31-03-2008 Rupees |
| (Unsecured , considered good unless | | |
| otherwise stated) | | |
| Interest Accrued on Term Deposits | 1805979 | 1097486 |
| (#) Advances recoverable in Cash or kind | | • |
| or value to be received. | 6097326 | 3253154 |
| Prepaid expenses Advance against Fixed Assets | 522335 | 383823 |
| Advance against Fixed Assets Advance against Equity (share application) | 1297436 | 2259696 |
| Export Benefit Receivable | 2856714 | 800000 7134772 |
| Advance Income tax/ refundable (Net of Provisions) | 814172 | 182403 |
| Earnest Money and Security Deposits | 1678600 | 882223 |
| Deposits with Excise & Customs Authority | 41015 | 40031 |
| Dividend Receivable | _ | 2610 9 7 |
| Insurance Claim Receivable | _ | 898499 |
| Claims Recoverable from Excise Authority | 18074807 | 25744950 |
| Deposit with Sales Tax Authority | 2598433 | 2143378 |
| | 35 7868 17 | 45081512 |
| | 241728539 | 225354177 |
| # Includes due from : | | |
| (i) Companies in which directors are interested Maximum amount outstanding at any time | 777043 | 75288 |
| during the year | 981713 | 836525 |
| (ii) Directors | Nil | Nil |
| Maximum amount outstanding at any time during the year (for expenses) | 91944 | 160000 |
| SCHEDULE 8 | | |
| | As at | As at |
| · | 31-03-2009 | 31-03-200 |
| | Rupees | Rupees |
| CURRENT LIABILITIES AND PROVISIONS : Current Liabilities : | er Annag | |
| Sundry Creditors | 13932323 | 39747749 |
| Advance from Customers | 2325673 | 1256131 |
| Other liabilities | 6443844 | 6174966 |
| | 22701840 | 47178846 |
| Provisions: | | |
| Provision for taxation (Net of Advances) | 775816 | _ |
| Provision for Fringe Benefit Tax(Net) | 78274 | 43773 |
| Provision for Leave Encashment Proposed Dividend | 144054 | 177460 |
| Tax on Proposed Dividend | 5360000 | <u> </u> |
| Tax off Froposed Dividend | 910932 7269076 | 221233 |
| TOTAL | 29970916 | 47400079 |
| IOIAL | 233/0310 | 4/4000/9 |

SCHEDULES FORMING PART OF THE PROFIT AND LOSS ACCOUNT

SCHEDULE 9

| | For the Year | For the Year |
|--|--------------|--------------|
| SALES & OTHER INCOME | ended | ended |
| | 31-03-2009 | 31-03-2008 |
| | Rupees | Rupees |
| (A) S A L E S & SERVICES | | |
| Sales (Domestic) | 129372210 | 39565288 |
| Sales (Export) | 155937290 | 294480842 |
| Project Export/ Consultancy Services | 26362751 | 4491971 |
| Repairing/Service Charges | 3382851 | 927704 |
| · | 315055102 | 339465805 |
| Less: Excise Duty | 13801972 | 5623034 |
| | 301253130 | 333842771 |
| , wa | | |
| (B) OTHER OPERATING INCOME: | | |
| Export Incentives Received | 16080522 | 13447687 |
| Exchange Variation Gain | 9618905 | 13596618 |
| Other Interest Received (Gross) | 807926 | 373838 |
| (Tax Deducted at Soruce Rs. Nil (Previous Year Rs.12112/-) | | |
| Miscellaneous Receipt | 81234 | 289565 |
| Insurance Claim Received | 563603 | 917479 |
| Discount received | 91963 | 160094 |
| Balances Written Back | 1903320 | 415319 |
| · | 29147473 | 29200600 |
| (C) OTHER INCOME: | | |
| Interest received on deposits(Gross) | 1598062 | 1476854 |
| (Tax Deducted at Soruce Rs. 3,54,178 (Previous Year Rs.261671/-) | ,,,,,, | |
| Dividend Received | 504051 | 1646055 |
| Profit on Sale of Assets | 3601977 | _ |
| Tront on Sale of Assets | 5704090 | 3122910 |
| | 336104693 | 366166281 |

SCHEDULES FORMING PART OF THE PROFIT AND LOSS ACCOUNT SCHEDULE 10

| | For the Year | For the Year |
|-----------------------------------|--------------|--------------|
| | ended | ended |
| | 31-03-2009 | 31-03-2008 |
| | Rupees | Rupees |
| (ACCRETION) / DEPLETION OF STOCKS | | |
| CLOSING STOCKS | | (|
| Finished goods | 16822782 | 9849689 |
| Work-in-Progress | 14065730 | 17103742 |
| · | 30888512 | 26953431 |
| Less : OPENING STOCKS : | | |
| Finished goods | 9849689 | 7605995 |
| Work-in-Progress | 17103742 | 32961616 |
| | 26953431 | 40567611 |
| (Accretion) / Depletion | (3935081) | 13614180 |

SCHEDULE 11

| | <u> </u> | | | |
|--|--|-----------|-----------|----------------------------|
| OPERATING EXPENSES | For the Year ended 31-03-2009 Rupees | | 31-03 | ear ended -2008 Dees |
| a) RAW MATERIALS CONSUMED | | | 1,101 | 1 |
| Indigenous : - | | • | | |
| Opening Stock | 12242346 | | 14552592 | |
| Less: Transferred to Capital Assets | _ | | 450000 | , |
| — Purchases | 93858812 | | 75256069 | |
| | 106101158 | 1 | 89358661 | 1 . |
| Closing Stock | 16045686 | | 12242346 | , |
| | | 90055472 | | 77116315 |
| Imported : - | | 1 | | |
| - Opening Stock | 44197123 | | 56341220 | i · |
| Purchases | 114857280 | | 140297201 | |
| _ | 159054403 |] | 196638421 |] |
| Closing Stock | 58308484 | | 44197123 | |
| | | 100745919 | | 152441298 |
| Total (a) | | 190801391 | | 229557612 |
| b) MANUFACTURING EXPENSES : | | | | |
| Job Work Expenses | | 6478120 | | 8898520 |
| Power & Fuel | | 2362679 | | 2224616 |
| Testing Expenses | | 47023 | | 206317 |
| Excise Duty on Stock/other adjustments | | (757382) | | (598735) |
| Research & Development Expenses | | 1133240 | | - (500,00) |
| Total (b) | | 9263680 | | 10730718 |

| | For the Year ended | For the Year ended |
|--|--------------------|--------------------|
| | 31-03-2009 | 31-03-2008 |
| | Rupees | Rupees |
| c) EMPLOYEE COST : | | |
| Salaries ,Wages & Bonus | 7392787 | 6914940 |
| Directors' Salaries & Perquisites | 4586743 | 3359226 |
| Employer's contribution to Provident Fund | 596644 | 507008 |
| Employer's contribution to E.S.I.C. | 237783 | 244743 |
| Contribution to Group Gratuity Insurance | 336432 | 123086 |
| Workmen and staff welfare expenses | 92522 | 116874 |
| Total (c) | 13242910 | 11265876 |
| d) REPAIRS & MAINTENANCE | 102 12010 | 11203070 |
| — Plant & Machinery | 1024405 | 644115 |
| — Buildings | 331795 | 1026223 |
| — Vehicles | 513255 | |
| — Other Assets | 354539 | 427919 |
| Total (d) | 2223994 | 272797 2371054 |
| , , , , , , , , , , , , , , , , , , , | 2220334 | 237 1034 |
| e) ADMINISTRATIVE EXPENSES | | |
| Travelling and Conveyance | 2872342 | 0057004 |
| Printing and Stationery | 264544 | 2857294 |
| Insurance charges | 588668 | 239920 |
| Advertisement expenses | 834842 | 335227 |
| Postage, Telegram, Telephone | 559045 | 153384 |
| Auditors' Remuneration (Excluding Service Tax) | 90000 | 424191 |
| General Expenses | 215943 | 90000 |
| Fees and subscription | 487375 | 253683 |
| Legal and Professional expenses | 1173164 | 530100 |
| Books and periodicals | 34968 | 475160 |
| Security service charges | 615563 | 8436 |
| Meeting Expenses | 110392 | 529351 |
| Advances Written off | 201436 | 86766 |
| Registrar's fees | 15000 | 612383 |
| Rent Paid | 807000 | 27268 |
| Loss on Sale/discarded assets | | 737500 |
| Exchange Variation Loss | 31118a 934492(| 4044000 |
| Preferential Issue Expenses | 204482 | 4341268 |
| Total (e) | 18526384 | 1663200 |
| f) SELLING EXPENSES | 10320304 | 13365131 |
| Selling Expenses | 68006 0 | 4550400 |
| Sales Commission | 241942 | 1550188 |
| Carriage Outward | | 53670 |
| Sales Tax | 8904181 | 17528608 |
| Project Export Expenses | 319885 | - |
| Bad Debts Written Off | 9664370 | 668187 |
| Provision for Dountful Debts | 6989739 | 2248919 |
| Liquidated Damages | 1849286 | |
| Loss on Commodity Trading (Net) | 157634 | 32182 |
| | | 653 |
| Total (f) | 28807097 | 22082408 |
| Total (a+b+c+d+e+f) | 262865456 | 289372798 |



SCHEDULES FORMING PART OF THE PROFIT AND LOSS ACCOUNT SCHEDULE 12

| | For the Year ended 31-03-2009 Rupees | For the Year ended 31-03-2008 Rupees |
|-----------------------------------|---|---|
| INTEREST & FINANCE CHARGES | | |
| Interest on Term Loans | 5424998 | 3828830 |
| Interest on Cash Credit | 5412211 | 1324580 |
| Interest on Export Credit | 3004081 | 4947942 |
| Interest on Usance bills & Others | 3256041 | 2075368 |
| ECGC Premium | 532183 | 1649618 |
| Bank Charges | 3413714 | 4178072 |
| | 21043228 | 18004411 |

SCHEDULE 13

| PRIOR YEAR ADJUSTMENTS | For the Year ended 31-03-2009 Rupees | For the Year ended 31-03-2008 Rupees |
|---|---|---|
| Expenses (Short) /Excess accounted in earlier years(Net) | (547549) | 191242 |
| Income Short /(Excess) accounted in earlier years(Net) | 2535379 | - |
| INCOME/ (EXPENSES) | 1987830 | 191242 |

SCHEDULE - 14

NOTES FORMING PART OF THE ACCOUNTS: ACCOUNTING POLICIES & NOTES ON ACCOUNTS.

(Annexed to and forming part of the Accounts for the year ended 31st March 2009)

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES.

A. REVENUE RECOGNITION

- (i) Revenues/ Incomes and Costs/ Expenditures are generally accounted on accrual basis as they are earned or incurred.
- (ii) Sales are recognized on the date of dispatch of materials to customers. Services are recognized on completion.
- (iii) Sales figure disclosed in the Profit and Loss Account is inclusive of excise duty.
- (iv) Revenue recognition in respect of price escalation is carried out in the year of settlement of claims / bills.
- (v) Dividend income from investment is accounted, when the right to receive is established.
- (vi) Duty draw back and other benefits receivable on eligible export of goods manufactured are shown under "Other Income" as per rates applicable thereon.

B. FIXED ASSETS

- (i) Fixed Assets other than those which have been revalued are stated at cost which includes all direct expenses including attributable borrowing cost incurred up to the date of installation of assets less accumulated depreciation (other than "Leasehold Land" where no depreciation is charged).
- (ii) Revalued assets are shown at the revalued cost less accumulated depreciation as per the Accounting policy no. C(ii).
- (iii) Discarded fixed assets are de-capitalized and included under inventories at 5% of value of assets being estimated realizable value.
- (iv) Advance paid towards the acquisition of fixed assets outstanding as of each date balance sheet date and the cost of fixed assets not ready for use before such date are disclosed under capital work-in-progress.

C. DEPRECIATION

- Depreciation on Fixed Assets (Other than revalued assets) is provided on Straight Line Method in accordance with the rates specified under Schedule XIV to the Companies Act, 1956.
- (ii) Depreciation on revalued assets is calculated on their respective revalued amount on Straight Line Method over the balance useful life as determined by the valuers or the balance remaining useful life as per Schedule XIV whichever is lower.
- (iii) Leasehold land is not amortized since the period of lease is 99 years.
- (iv) Items costing Rs. 5000/- or less are fully depreciated in the year of purchase.
- (v) Depreciation on additions to assets and on sale/ discard of assets is calculated pro-rata from the date of such additions or up to the date of such sale/ discard, as the case may be.
- (vi) The charge over and above the depreciation calculated on the original cost of the revalued assets is transferred from Fixed Asset Revaluation Reserve to Profit and Loss Account and shown as a deduction from Revaluation Reserve.

D. BORROWING COST:

Borrowing costs relating to the acquisition/ construction of qualifying assets are capitalized until the time all substantial activities necessary to prepare the qualifying assets for their intended use are complete. A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to revenue.

E. INVESTMENT

Long Term investments are carried at cost less provision, if any, for permanent diminution in value of such investments. Current investments are carried at lower of cost and market value.

F. INVENTORIES

- (i) Stock of Raw Materials, Components and stores are valued at lower of cost and net realizable value. Cost is arrived at on FIFO Basis, excluding CENVAT paid on purchases.
- (ii) Stock of Materials-in-Process and Finished Goods are valued at lower of cost and net realizable value. Cost excludes CENVAT paid on inputs but includes excise duty payable on completion of manufacture of the Finished Goods.

G. FOREIGN CURRENCY TRANSACTION

- (i) Receipts and Payments are recorded at actual rates prevailing on the date of transaction.
- (ii) Balances in the form of Current Assets and Current Liabilities (including for procurement of Fixed Assets) in foreign currency, outstanding at the close of the year, are converted (in Indian Currency) at the appropriate rates of exchange prevailing on the date of Balance Sheet and the resultant loss or gain is taken to exchange variation account which gets charged in or credited to the Profit and Loss Account.

H. RESEARCH AND DEVELOPMENT

Revenue expenditure including overheads on Research and Developments are charged off as an expense through the natural heads of account in the year in which incurred. Expenditure which results in the creation of capital assets is taken to fixed assets and depreciation is provided on such assets as applicable.



ALFA TRANSFORMERS LIMITED

EMPLOYEE BENEFITS

(i) Short Term Employee Benefits:

All employee benefits payable wholly within twelve months of rendering service are classified as short term employees benefits. Benefits such as salaries, wages, short term compensated absences, etc and the expected cost of bonus, ex-gratia are recognized in the period in which the employees rendered the related service.

(ii) Defined Contribution Plans.

Provident Fund and Employees State Insurance Scheme are defined contribution plans. The contribution paid payable under the schemes is recognized during the period in which the employees renders the related services.

(iii) Defined Benefits Plans

- a) Gratuity on account of services gratuity is covered under Gratuity-cum-Life Assurance Scheme of Life Insurance Corporation of India. Annual premium paid for the scheme is charged to Profit and Loss Account.
- b) Provision for leave encashment benefit is done on the basis of actuarial valuation.

LIQUIDATED DAMAGES J.

Liquidated damages are accounted only when finally agreed upon and settled with the parties.

K.

Income Tax provision comprises Current tax and Deferred Tax charge or credit. The Deferred Tax assets and Deferred Tax Liabilities are calculated by applying tax rate and tax laws that have been enacted or substantially enacted by the Balance Sheet date. Deferred tax assets arising from timing differences are recognized to the extent there is a reasonable certainty that the assets can be realized in future.

IMPAIRMENT OF ASSETS L.

- (a) The Company has one product which is manufactured in and sold from its factories located at Bhubaneswar and Vadodara and accordingly entire Company is treated as Cash Generation Unit for carrying out Impairment Test (b) Estimated future net inflows are made on the basis of estimated growth in volumes considering the expected
- growth of power industry based on current trends and the rise in input and other costs on past experiences.

PROVISIONS, CONTINGENT LIABILITIES & CONTIGENT ASSETS. М.

- (a) The Company recognizes a provision when there is a present obligation as a result of a past event that probably requires an outflow of resources and a reliable estimate can be made of the amount of the obligation.
- (b) Liabilities contingent upon happening of future event are disclosed by way of a note in the accounts. Claims against the Company where a demand has been raised by any authority or disputed in arbitration are recognized as Contingent Liability, if contested.
- (c) Contingent assets are not recognized.
- (d) Provision is made regarding disputed statutory levies only when the appeal is decided by the Appellate Tribunal

NOTES ON ACCOUNTS:

Contingent Liabilities not provided for:

Rs. In Lakh

| Contingent Liabilities not provided for: | | |
|---|-------------------------|-------------------------|
| PARTICULARS | As at 31.03.2009 | As at 31.03.2008 |
| Un expired Letters of Credit Counter Guarantees for Bank Guarantees issued Counter Guarantees for Bid Guarantees issued | 158.96 116.99 Nil | 631.32 177.72 Nil |
| Claims against the Company not acknowledged as Debt. (i) Income Tax (ii) Sales Tax (*) | 20.40 32.25 | 17.02 31.45 1.71 |
| (iii) Entry Tax (#) (iv) Excise | 4.49 1.06 0.21 | 1.06 0.21 |
| (v) ESI Total | 334.36 | 858.78 |

- (*) Advance against the demands of Rs. 19.96 lakhs has been paid under protest which is shown under (Loans and Advances
- (#) Advance against the demands of Rs.2.30 lakhs has been paid under protest which is shown under (Loans and Advances B) Estimated amount of contracts remaining to be executed on capital account and not provided for Rs 87,50,78

- (net of advances) [Previous year- Rs 55,02,931/-)

- C) Capital Work in Progress of Rs. 5,78,497/- (Previous Year- Rs. 88,36,579/-) disclosed under Schedule-5 includes Rs.1,21,226/- (Previous Year- Rs. 69,534/-)being the borrowing cost/ Up-front Charges on Bar Borrowings for the Qualifying Assets in line with Accounting Standard 16 issued by The Institute of Chartered
- D) The Company had revalued its Land-Leasehold and freehold Buildings, Plant & Machinery, Testing Equipments, Material handling equipments, Electrical Installations, Computers, Office equipment, Vehicle, Furniture & Fixtures as on 31.10.1999. The increase on revaluation has been transferred to Fixed Assets Revaluation Reserve. The decrease in revaluation has been charged off to profit and loss account.
- E) The Company has transferred Rs. 3,68,43,045/- to Revaluation Reserve (Shown under Reserves & Surplus) on revaluation of Fixed Assets and transferred the additional charge of depreciation on revalued assets amounting to Rs. 12,17,089/- (Previous Year- Rs. Rs. 14,06,247/-) from Revaluation Reserve to Profit and Loss Account [Read with Accounting Policy 1 (c) (vi)].

F) Directors' Remuneration:

a) Break up :

8.90

| DADTION ADO | | Rs. In Lakhs | |
|--|---------------|---------------|--|
| PARTICULARS Salany of Managina District Control of Managina District Cont | Current Year | Previous Year | |
| - Salary of Managing Director - Salary of Whole time Directors - Commission | 5.40 7.42 | 5.40 5.40 | |
| Contribution to Provident and other fund Other Perquisites | 25.31 1.74 | 17.80 1.39 | |
| | 7.74 | 4.99 | |
| b) Manner of Computation of N = 2 | 47.61 | 34.98 | |

manner of Computation of Net Profit:

Computation of Net Profit in accordance with Section 198 (1) of the Companies Act' 1956. Rs. In Lakhs **PARTICULARS Current Year Previous Year** Profit / (Loss) before Taxation 524.88 Add: Depreciation as per SLM debited to 412.37 56.31 Profit and Loss Account 41.33 Add: Preferential Issue Expenses Add: Loss on sale of Assets 16.63 3.11 Add: Provision for Doubtful Debts Add: Directors' Remuneration 18.49 Add: Directors' Commission 22.30 15.79 25.31 17.80 650.40 Less: Depreciation as per Sec-350 503.88 Less: Profit on Sale of Assets 56.31 41.33 36.02 Net Profit u/s 198/349 of the Companies Act, 1956 558,07 462.52 Commission @ 2% for Managing Director and @1% each for two whole time Directors and 10.65 8.90 10.65 @ 0.75% for one whole time Director

G) Auditors' Remuneration including Service Tax:

| PARTICULA | RS | Current Year (Rs) | Drovin V (D |
|--|---|-------------------|-------------------|
| As Auditor | | Carrett Teal (NS) | Previous Year (Rs |
| Audit Fees Tax Audit Fees | | 50,000 | 50,000 |
| In other capacity-Certification ch | largon | 20,000 | 20,000 |
| - apasity octanication ci | arges | 20,000 | 20,000 |
| Service Tax | | 90,000 | 90,000 |
| | 9 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | 9,579 | 11.124 |
| Sundry Debtors, denosits and advance to pe | and the second second | 99,579 | 1,01,124 |

4.01

ebtors, deposits and advance to parties include some old balances pending reconciliation/ adjustment/ confirmation. Efforts are being made for recovery/ reconciliation of such balances and resultant effect will be accounted for in the year of such adjustments. i) Sundry Creditors include Rs.42,87,008/- (Previous year Rs. 26,17,968/-) due to small scale and ancillary undertakings. The names of Śmall Scale Industrial Undertakings to whom the Company owes a sum which is outstanding for more than 30 days a

| Name of the Company | are |
|--|-------------|
| Silhouette Rainbow | Amount (Rs) |
| Shree Parvati Metals | 147000.00 |
| Vikrant Special Machines But Ltd | 461259.00 |
| Vikrant Special Machines Pvt Ltd Apex Piping Systems Pvt Ltd Orisea Air Broducts B | 171400.00 |
| Orissa Air Products Pvt Ltd | 7108.55 |
| Pachal Electric Company | 10738.00 |
| FIBILIEF FIECTICALE | 20000 00 |
| | 12689.00 |
| Vivek Machine Tools Advance Roof & Building System Anusha Enterprisers | 34146.00 |
| Advance Roof & Building System | 47520.00 |
| Anusha Enterprisers | 34971.00 |
| Anusha Enterprisers Dharma Engineering Krishna Engineering | 780978.00 |
| Krishna Engineers | 5125.96 |
| Sai Enterprise | 5586.50 |
| Sangita Engineering Works | 30901.13 |
| Super Crafts | 850.00 |
| Ambica Electric | 12709.00 |
| Anjan Enterprise | 95487.00 |
| Histor Engineers | 6157.00 |
| Hyvon Engineers | · · · · · · |
| | 6680.00 |



ii) Under the Micro, Small and Medium Enterprises Development Act, 2006, which came into force on October 2, 2006, certain disclosures are required to be made relating to Micro, Small and Medium Enterprisers. The Company is in the process of compiling relevant information from its supplies about their coverage under the Act.

The above information under (i) & (ii) above as identified by the Management have been relied upon by the Auditors.

J) As required by Accounting Standard 20 issued by the Institute of Chartered Accountants of India, the reporting

in respect of Earnings per Share (EPS) is as follows:

| Particulars | | Current Year | Previous Year |
|--|-----|--------------|---------------|
| Profit/ (Loss) available to Equity Share holders | Rs. | 3,52,06,390 | 2,68,88,230 |
| Weighted Average no. of equity share for Basic EPS | Nos | 53,60,000 | 49,71,644 |
| Normal Value of Equity Shares | Rs. | 10.00 | 10.00 |
| Basic earning per Equity Share | Rs. | 6.57 | 5.41 |

K) Major Components of Deferred Tax Assets & Liabilities.

| Particulars · | As at 31st March,2009 Rupees | As at 31st March,2008 Rupees | |
|---|------------------------------------|------------------------------------|--|
| a) Deferred Tax Asset | | | |
| i) Disallowance under section 43 B Income Tax Act, 1961 | 8,76,378 | | |
| ii) Disallowance u/s 40(a) (ia) | | _ | |
| Total | 8,76,378 | | |
| b) Deferred Tax Liability | | | |
| Related to Fixed Assets | (32,31,218) | (30,47,853) | |
| c) Deferred Tax Assets/(Liabilities) (Net) [(a)-(b)] | (23,54,840) | (30,47,853) | |

L) The Company is mainly engaged in only one product i.e Transformer which is considered the Primary reportable business segment as per Accounting standard (AS-17) "Segment Reporting" Issued by the Institute of Chartered Accountants of India. The Secondary Segment based on geographical segmentation are considered to be Businesses outside India and within India.
Rs. in Lacs

| Details | Within India | | Outside India | | Total | |
|----------------------------|--------------|--------------|---------------|--------------|-------------|--------------|
| | Current Yr. | Previous Yr. | Current Yr. | Previous Yr. | Current Yr. | Previous Yr. |
| Transformer | 1293.72 | 395.65 | 1559.37 | 2944.80 | 2853.09 | 3340.44 |
| Project Export/Consultancy | _ | _ | 263.63 | 44.92 | 263.63 | 44.92 |
| Repairing/Service Charges | 33.83 | 9.27 | _ | _ | 33.83 | 9.27 |
| Total | 1327.55 | 404.92 | 1823.00 | 2989.73 | 3150.55 | 3394.65 |

M) In terms of Accounting Policy No.1 L above, the Company assessed the Cash Generating Unit for Impairment Test using a discount rate of 7% and did not find any asset that requires a provision for impairment.

N) Related Party Disclosures: The Company had transactions with the following related parties during the year

| Name | Nature of Transactions | For the Year ended | For the Year ende |
|---|---|------------------------------|-------------------|
| | | 31 st March, 2009 | 31st March,200 |
| | | Rupees | Rupees |
| a) Related Companies | | | |
| Industrial Designs & Services Ltd. | | | |
| (formely Industrial Designs & Services Pvt. Ltd,) | Job Work | 25,78,964 | 23,12,124 |
| Oricon Industries Limited | | | |
| (formely Oricon Industries Pvt. Ltd.) | Job Work | 19,75,519 | 33,91,290 |
| | | i | |
| Galaxy Medicare Ltd. | Interest bearing (@9%) Unsecured Loan | | 1,69,959 |
| | Purchase of Raw materials and others | 1,55,144 | 1,55,440 |
| Lastaki Management Consultants Pvt. Ltd | Preferential Issue Expenses | _ | 16,63,200 |
| | Inter Corporate Deposit | | 25,36,550 |
| Phoenix Surgicare Private Limited | Advance against Share Application | | 8,00,000 |
| (has become wholly which owned | Investment in Subsidiary Company | 3,75,000 | |
| Subsidiary Company) | | İ | |
| b) Key Management Personnel | | | |
| Dillip Kumar Das | | <u></u> | |
| Deepak Kumar Das | Remuneration to all Directors Rs. 47.61 (Previous Year Rs.34.98) (Refer Note No.F above) | | |
| Debasis Das | | | |
| Santosh Kumar Patnaik | | | _ |

O) (1) Disclosure relating to Leave Encashment- As per Actuarial Valuation on 31st March, 2009.

a) Table Showing Changes in Present Value of Obligations :

| a) Table Showing Changes in Present value of Obligations Particulars | 2008-09 | 2007-08 |
|---|----------|----------|
| | 1,77,460 | 91,905 |
| Present value of obligation as at beginning of the year | 1,77,400 | <u> </u> |
| (i) Acquisition Adjustments | 8.647 | 4.868 |
| ii) Interest cost | 8,047 | |
| (iii) Past Service cost | 05.051 | 1,00,788 |
| (iv) Current Service cost | 25,251 | 1,00,700 |
| (v) Curtailment cost | _ | |
| (vi) Settlement cost | | 69.260 |
| (vii) Benefits Paid | 1,24,332 | 69,200 |
| (viii) Actuarial gain/ loss on Obligation | 57,027 | |
| Present value of obligation as at end of the year | 1,44,054 | 1,77,460 |

b) Table Showing Expenses Recognized in Statement of Profit & Loss Account :

| b) Table Showing Expenses Recognized in Statement of Table Particulars | 2008-09 | 2007-08 |
|--|---------|-----------|
| | 25,251 | 1,00,788 |
| (i) Current Service Cost | | _ |
| (ii) Past Service Cost | 8.647 | 4,868 |
| (iii) Interest Cost | - O,O | _ |
| (iv) Expected Return on Plan Asset | | _ |
| (v) Curtailment cost | | - |
| (vi) Settlement cost | 57.027 | 49.158 |
| (vii) Actuarial gain/ loss on Obligation | 90,926 | 1,54,815 |
| Expenses Recognized in Statement of Profit and Loss Account | 90,920 | .,,,,,,,, |

| c) Table Showing Actuarial Assumptions : | 2008-09 | 2007-08 |
|--|---------------------------------------|------------------------------|
| Particulars | LICI 1994-1996 | LICI 1994-1996 |
| (i) Mortality Table (ii) Superannuation Age | 58 | 58 10 Per Thousand P.A |
| (iii) Early Retirement & Disablement | 10 Per Thousand P.A 6 above age 45 | 6 above age 45 |
| | 3 between 29 and 45 | 3 between 29 and 45 |
| | 1 below age 29 | 1 below age 29 |
| (1.) Di uni Data | 7.5 | 8.5 |
| (iv) Discount Rate | 5.0 | 6.00 |
| (v) Inflation Rate | 0.00 | 0.00 |
| (vi) Return on Asset | 15 | 18 |
| (vii) Remaining Working Life (vii) Formula used | Projected Unit Credit Method | Projected Unit Credit Method |

d) Table Showing Movements in the Liability Recognized in Balance Sheet:

| 2008-09 | |
|----------|----------|
| | |
| 90,926 | 1,54,815 |
| <u> </u> | - |
| 90,926 | 1,54,815 |
| 1,44,054 | 1,77,460 |
| | 90,926 |

- (2) Disclosure relating to Gratuity, as certified by Life Insurance Corporation of India, (Pension and Group Scheme Department) for the year ended 31st March, 2009 have been made as below:
 - i) In accordance with applicable Indian laws, the Company provides for gratuity, a defined benefit retirement plan (Gratuity Plan) covering certain categories of employees.
 - ii) The Company provides the gratuity benefit through annual contributions to a fund managed by the Life Insurance Corporation of India (LIC). Under the plan, the settlement obligation remains with the Company, although the Life Insurance Corporation of India administers the plan and determines the contribution premium required to be paid by the Company.
 - iii) Disclosures as required by AS-15 (Revised) are made as per the details submitted by LIC. Annual premium payable to LIC amounting to Rs. 3,36,432/- (Previous Year - Rs. 1,23,086/-) have been shown under "Employees Cost" in Schedule-11.

Assumptions as on 31-03-2009

8.00% Discount Rate 7.00% Salary Escalation

b) Table Showing changes in present value of Obligation as on 31-03-2009

| 31-03-2009 Group Gratuity Fund as maintained by LiC |
|---|
| 11,06,810 |
| 88,545 |
| 1.12.053 |
| |
| 75,178 |
| 13.82,586 |
| |

Table showing changes in the fair value of plan assets as on 31-03-2009

| c) Table showing changes in the fair value of plan assets as | Group Gratuity Fund as maintained by LIC |
|---|--|
| Particulars Fair value of plan assets at beginning of year | 8,82,250 |
| (i) Expected return on plan assets | 97,259 3,36,432 |
| (ii) Contributions | |
| (iii) Benefits Paid (iv) Actuarial gain/(loss) on plan assets | |
| (iv) Actuarial gain/(loss) on plan assets Fair value of plan assets at end of year | 13,15,941 |

d)Table showing fair value of plan assets as on 31-03-2009

| d)Table showing fair value of plan assets as on 31-03-2009 | Group Gratuity Fund as maintained by LIC |
|--|--|
| Particulars | 8,82,250 |
| Fair value of plan assets at beginning of year | 97,259 |
| (i) Expected return on plan assets | 3,36,432 |
| (ii) Contributions | |
| (iii) Benefits Paid | |
| (iv) Actuarial gain/(loss) on plan assets | 13,15,941 |
| Fair value of plan assets at end of year | |
| - Vacturated Coin/Loss recognised as on 31-03-2009 | I ve declared by LIC |

| Fall value of plant decoders as an 31-03-2009 | |
|--|---|
| e)Actuarial Gain/Loss recognised as on 31-03-2009 | Group Gratuity Fund as maintained by LIC |
| Particulars | (75,178) |
| (i) Actuarial (gain)/loss on obligations | (73,170) |
| (I) Actualiai (gairi/1000 or busyant plan assets | <u> </u> |
| (ii) Actuarial (gain)/loss for the year- plan assets | 75,178 |
| (iii) Actuarial (gain)/loss on obligations | 75.178 |
| (iv) Actuarial (gain)/loss recognized in the year | 75,170 |
| (iv) Actuarial (gain)/loss recognized in the year | nents of profit and loss account as on 31-03-2009 |

The amounts to be recognized in the balance sheet and statements of profit and loss account as on 31-03-2009 Group Gratuity Fund as maintained by LIC **Particulars** 13.82,586 Present value of obligation at the end of year 13,15,941 Fair value of plan assets as at the end of the year (ii) (66,645)(iii) Fund status 66,645 (iv) Net asset/(liability) recognized in balance sheet

Expenses Recognized in statement of Profit and Loss account as on 31-03-2009

| ^ ~ | g) Expenses Recognized in statement of Profit and Loss account as on 31-03-2005 | | | |
|----------------|---|--|--|--|
| <u>g)</u> | | Group Gratuity 1 date at | | |
| l | Particulars | 1,12,053 | | |
| (i) | Current Service Cost | 88.545 | | |
| (ii) | Interest Cost | (97,259) | | |
| (iii) | Expected return on plan assets | 75.178 | | |
| (iv) | Net Actuarial (gain) loss recognized in the year | 1,78,517 | | |
| (v) | Expenses recognized in statement of Profit and loss | Corporation of India, Pension and Group Scheme | | |

Disclosure relating to Gratuity, as certified by Life Insurance Corporation of India, Pension and Group Scheme Department for the Previous year ended 31st March, 2008.

| Department for the Previous year ended of March, 2009 | a the Fund on maintained by LIC |
|---|--|
| Particulars | Group Gratuity Fund as maintained by LIC |
| | 8,63,666 |
| Present value of obligation as at beginning of the year | 79,391 |
| (i) Interest cost | 1,12,053 |
| (ii) Current Service cost | 1.47.404 |
| (iii) Benefits Paid | 8,82,250 |
| Present value of obligation as at end of the year | |

P) Additional information pursuant to provisions of paragraph 3,4C,4D of Part III of Schedule VI to the Companies

| Act, 1956. a) Capacities | Not Applica | ble to this Company |
|---|--------------------------|---------------------------|
| (i) Licenced Capacity (ii) Installed Capacity | Current Year 1000 MVA | Previous Year 1000 MVA |
| b) Production | Current Year 799 Nos | Previous Year 1137 Nos |

| | Current Year | | Previous Year | |
|--|--------------|-----------------------|---------------|-----------------------|
| c) Turnover during the period | Qty (Nos) | Value Rs. In lakhs | Qty (Nos) | Value Rs. In lakhs |
| Finished Transformer | 792 | 2853.11 297.44 | 1147 | 3340.46 54.19 |
| Others Total | | 3150.55 | | 3394.65 |
| d) Stock of Goods produced Finished Transformer | 12 | 18.59 149.64 | 4 NA | 36.85 232.68 |
| Others Total | | 168.23 | | 269.53 |

e) Raw Materials and Components Consumed:

| Raw Materials and C | T Curre | | % | Previo | ous Year | % |
|---|-----------------------------|------------------------------------|--------------------|-----------------------------|---|-------------------------|
| Items | Qty (MT) | Value (Rs. In lacs) | | Qty (MT) | Value (Rs. In lacs) | |
| Indigenous: Conductors Steel Materials Core Lamination Others | 274.026 172.152 6.394 | 388.95 59.85 13.20 438.91 | 20 3 1 23 | 81.372 273.593 65.596 | 152.56 74.52 103.31 440.77 771.16 | 7 3 4 19 33 |
| 00.0 | 452.572 | 900.55 | 47 | 420.561 | //1.10 | - 33 |
| Imported CRGO Steel | 304.656 | 565.29 | 30 | 364.485 | 702.19 | 31 |
| AMDT CORE Conductors | 42.114 95.421 | 55.41 340.39 46.37 | 18 | 164.838 | 575.30 246.92 | 25 11 |
| Others | 346.77 | 1007.46 | 53 | 529.323 | 1524.41 | 67 100 |
| TOTAL | 799.27 | 1908.01 | 100 | 949.884 | 2295.57 | 100 |

f) CIF VALUE OF IMPORTS

| Current Year | Previous Year |
|--------------|---------------|
| 1 | Rs. In lakhs |
| 855.43 | 1109.96 |
| 81.49 | 132.90 |
| | 1 |

g) Expenditure in Foreign Currency (on Cash Basis)

| | d) Expenditure in Fere | ARIT COLLEGE (OIL COLLEGE) | | The state of the s |
|---|------------------------|----------------------------|----------|--|
| _ | Particulars | Curre | ent Year | Previous Year |
| - | Fatticulais | Rs. li | n lakhs | Rs. In lakhs |
| - | Traveling | 6 | 5.54 | 3.96 |
| | Havening | | | |

Earnings in foreign Currency

| Particulars | Current Year Rs. In lakhs | Previous Year Rs. In lakhs |
|------------------------------|------------------------------|-------------------------------|
| Export on FOB Basis (Direct) | 1988.35 | 2274.17 |

Previous Year Figures have been regrouped wherever necessary.



SCHEDULE - 15

ADDITIONAL INFORMATION

DALANCE CHEET ARCTRACT & COMPANY'S GENERAL PROFILE

| BALA | INCE SHEET ADSTRACT & COMPART S GERENAL | FROME |
|------|--|---------------------------------------|
| 1. | REGISTRATION DETAILS | |
| | Registration No. : 1 1 5 1 / 8 2 - | 8 3 State Code : 1 5 |
| | Balance Sheet Date: 3 1 0 3 2 0 | 0 9 |
| 2. | CAPITAL RAISED DURING THE YEAR | (Figures in Rupees thousan |
| | Public Issue N I L | Bonus Issue N I L |
| | Right Issue N I L | Private Placement N I L |
| 3. | MOBILISATION AND DEPLOYMENT FUNDS: | |
| | Total Liabilities 4 2 9 6 2 3 | Total Assets 4 2 9 6 2 3 |
| | SOURCES OF FUNDS | · · · · · · · · · · · · · · · · · · · |
| | Paid – up Capital 5 3 6 0 0 | Reserves & Surplus 1 8 7 9 8 5 |
| | Secured Loans 1 4 9 1 3 5 | Unsecured Loans 3 2 3 |
| | | Deferred Tax Liabilities 8 6 0 8 |
| | APPLICATION FUNDS | |
| | Net Fixed Assets 1 7 2 7 0 2 | Investments 1 5 1 9 2 |
| | Net Current Assets 2 1 1 7 5 7 | Misc. Expenditure N I L |
| 4. | PERFORMANCE OF COMPANY | |
| | Total Revenue (Net of E.D) | Total Expenditure |
| | 3 3 6 1 0 4 | 2 8 3 6 1 6 |
| | Profit before tax | Profit after Tax |
| | 5 2 4 8 8 | 3 5 2 0 6 |
| | Earning per share (in Rs.) | Dividend rate (%) |
| | 6 . 5 7 | 1 0 |
| 5. | GENERAL NAMES OF PRINCIPAL PRODUCTS | Product description |
| | Item Code No. | |
| | 8 5 0 4 2 1 DISTRIBUT | |
| | 8 5 0 4 2 2 PO | WER TRANSFORMER |
| | 7 4 0 8 1 1 | COPPERWIRE |
| THE | SCHEDULES REFERRED ABOVE FORM PART OF ACCOUNTY | UNTS |

AS PER OUR REPORT OF EVEN DATE ATTACHED

FOR AND ON BEHALF OF THE BOARD

FOR A.K.SABAT & CO **CHARTERED ACCOUNTANTS** (S. CHAND) **PARTNER**

DILLIP KUMAR DAS

MANAGING DIRECTOR

Membership No. 050063 **BHUBANESWAR** DATED: 27th MAY 2009 **DEEPAK KUMAR DAS**

DIRECTOR

M.CHANDRASEKHAR

COMPANY SECRETARY

CASH FLOW STATEMENT FOR THE ENDED 31ST MARCH, 2009

| PARTICULARS | CURRENT YEAR (Rs. in Lakhs) | PREVIOUS YEAR (Rs. in Lakhs) |
|--|-----------------------------------|------------------------------------|
| A. CASH FLOW FROM OPERATING ACTIVITIES | | |
| Net Profit before Interest, Taxes & Extraordinary Items | 715.43 | 590.46 |
| Add: | | |
| Depreciation | 56.31 | 41.33 |
| Bad Debts Written off/Provisions & Liquidated Damages etc. | 91.98 | 28.93 |
| | 863.72 | 660.72 |
| Less: | | 10.51 |
| Interest income | 24.06 | 18.51 |
| Foreign Exchange Gain(Net) | 8.19 | 39.85 |
| Profit/ (Loss) on Sale of Assets & Discarded (Net) | 32.91 | - |
| Balance written back | 19.03 | 4.15 |
| Dividend Income | 5.04 | 16.46 |
| | 89.23 | 78.97 |
| Operating Profit / (Loss) before Working | | |
| Capital Changes | 774.49 | 581.75 |
| Adjustment for; | | |
| Inventories - Decrease / (Increase) | (240.02) | 406.29 |
| Trade & Other Receivables Decrease / (Increase) | 72.99 | (551.93) |
| Trade Payables & Provisions Decrease / (Increase) | (245.10) | 27.29 |
| Cash Generated From Operations | 326.36 | 463.40 |
| Cash Outflow before Prior Year Adjustment | 362.36 | 463.40 |
| Less: Income Tax and FBT Paid | (136.25) | (112.91) |
| NET CASH FLOW FROM OPERATING ACTIVITIES | 226.11 | 350.49 |
| B. CASH FLOW FROM INVESTING ACTIVITIES | | |
| Additions of Fixed Assets | (415.17) | (480.24) |
| Sale of Fixed Assets | 1.45 | _ |
| Interest Received | 24.06 | 18.51 |
| Investment in Subsidiary Company | (3.75) | _ |
| Dividend Received | 5.04 | 16.46 |
| Fixed Deposit / Other deposits Made | (1.00) | (240.00) |
| NET CASH FLOW FROM INVESTING ACTIVITIES | (389.37) | (685.27) |

| PARTICULARS | CURRENT YEAR Rs. In Lakh | PREVIOUS YEAR Rs. in Lakh |
|---|---|---|
| C. CASH FLOW FROM FINANCING ACTIVITIES Received on Issue of Shares / Warrants Net Increase / (decrease) in secured borrowings Unsecured Loan Received / (Payment) Payment of Interest NET CASH FLOW FROM FINANCING ACTIVITIES Net Increase in cash and cash equivalents (A+B+C) Cash and cash equivalents as on 31-03-2008 CASH & CASH EQUIVALENTS AS ON 31.03.2009 Cash and Cash Equivalents comprises — Cash — Balance with Schedule Banks | 381.13 (1.38) (210.43) 169.32 6.06 13.36 19.42 3.59 15.83 | 415.80 138.45 (31.22) (180.04) 342.99 8.21 5.15 13.36 5.04 8.32 13.36 |

Note:

- 2. Cash flow statement has been prepared under the indirect method as set out in Accounting Standard-3 issued by the Institute of Chartered Accountants of India.
 - 3. Previous year figures regrouped / recasted where ever necessary.

AS PER OUR REPORT OF EVEN DATE ATTACHED

FOR AND ON BEHALF OF THE BOARD

FOR A.K.SABAT & CO CHARTERED ACCOUNTANTS (S. CHAND) PARTNER Membership No. 050063

DILLIP KUMAR DAS

MANAGING DIRECTOR

BHUBANESWAR

DEEPAK KUMAR DAS

DIRECTOR

DATED: 27th MAY 2009

M.CHANDRASEKHAR

COMPANY SECRETARY

STATEMENT PURSUANT TO SECTION 212 OF THE COMPANIES ACT, 1956. RELATING TO PHOENIX SURGICARE PRIVATE LIMITED, A SUBSIDIARY COMPANY.

The extent of the Holding Company's interest in the Subsidiary Company at the end of the financial year ended March 31,2009

100%

The net aggregate amount of Profit/(Loss) of the Subsidiary Company so far

have been dealt with in the Accounts of Phoneix Surgicare Private Limited. a) Profit/(Loss) for the year ended March 31, 2009

b) Profit/(Loss) for the previous financial year since it became Subsidiary of the Company

(216755)

(6518)

FOR AND ON BEHALF OF THE BOARD

DILLIP KUMAR DAS MANAGING DIRECTOR DEEPAK KUMAR DAS DIRECTOR

M.CHANDRASEKHAR COMPANY SECRETARY

AUDITORS' REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

To The Board of Directors of Alfa Transformers Limited

We have audited the attached consolidated Balance Sheet of Alfa Transformers Limited and its subsidiary as at 31st March, 2009, the Consolidated Profit and Loss Account and the Consolidated Cash Flow Statement for the year ended on that date, annexed thereto. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

- 1. We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are prepared, in all material respects, in accordance with an identified financial reporting framework and are free of the material misstatements. An audit includes examining, on test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements. We believe that our audit provides a reasonable basis for our opinion.
- 2. We did not audit the financial statements of the subsidiary namely, Phoenix Surgicare Private Limited, Mumbai whose financial statements reflect total assets of Rs.8,94,391 as at 31st March, 2009, total revenues of Rs. NIL and cash inflows of Rs.2,86,755 for the year ended on that date. These financial statements have been audited by another auditor whose report has been furnished to us, and our opinion, in so far as it relates to the amounts included in respect of this subsidiary is based solely on the report of the other auditor.
- 3. We report that the consolidated financial statements have been prepared by the Company in accordance with the requirements of the Accounting Standard (AS) 21 Consolidated Financial Statements specified by the Companies (Accounting Standards) Rules, 2006 notified by the Central Government and on the basis of the separate audited financial statements of the Alfa Transformers Limited included in the consolidated financial statements.
- 4. In our opinion and to the best of our information and explanations given to us and on consideration of the separate audit report on individual audited financial statements of the Alfa Transformers Limited, we are of the opinion that the said consolidated financial statements give a true and fair view in conformity with the accounting principles generally accepted in India:
 - in the case of the Consolidated Balance Sheet, of the Consolidated state of affairs of the Alfa Transformers Limited as at 31st March, 2009;
 - b) in the case of the Consolidated Profit and Loss Account, of the consolidated results of operations of the Alfa Transformers for the year ended on that date; and
 - in the case of the Consolidated Cash Flow Statement, of the consolidated cash flows of the Alfa Transformers
 Limited for the year ended on that date.

For A.K. SABAT & CO., Chartered Accountants Sd/-(S. CHAND)

(S. CHAND)

Membership No.050063

Bhubaneswar:

Date: 27th May, 2009



BALANCE SHEET AS AT 31ST MARCH, 2009

Figures in Rupees

| | so | OURCES OF FUNDS : | Schedule Number | As at March | |
|---|----|---------------------------------------|--------------------|----------------|-----------|
| | 1. | SHAREHOLDERS' FUNDS | | | |
| l | | Share Capital | 1 | 53600000 | 1 |
| l | | Reserves & Surplus | 2 | 1877690652 | 241369065 |
| ١ | 2. | LOAN FUNDS | | | - |
| l | | Secured Loans | 3 | 149135362 | l |
| İ | | Unsecured Loans | 4 | 323081 | |
| ١ | | | | | 149458443 |
| l | 3. | Deferred Tax Liability(Net) | İ | | 8608036 |
| l | | TOTAL | | | 399435544 |
| ١ | AP | PLICATION OF FUNDS : | | | |
| I | 4. | FIXED ASSETS | İ | | |
| ١ | | Gross Block | 5 | 218739702 | |
| ļ | | Less: Depreciation | | 45734871 | İ |
| ١ | | Net Block | | 173004831 | |
| , | | Capital Work-in-progress | ļ | 578497 | |
| ļ | | | | | 173583328 |
| ١ | 5. | INVESTMENTS: | 6 | | 14017000 |
| ۱ | 6. | CURRENT ASSETS, | | | |
| | | LOANS & ADVANCES: | 7 | | |
| | | Inventories | | 110310716 | |
| | | Sundry Debtors | | 69607528 | |
| | | Cash & Bank Balances | | 26113621 | |
| | | Loans and Advances | | 35816817 | |
| | | · · · · · · · · · · · · · · · · · · · | | 241848682 | |
| | i | CURRENT LIABILITIES & | | | |
| | | PROVISIONS | 8 | 007/1001 | |
| | | Current Liabilities | | 22744391 | |
| | | Provisions | | 7269076 | - |
| | | Net Current Assets | | 30013467 | 211835216 |
| | | TOTAL | | | 399435544 |

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED
MARCH 31, 2009

| WAN | CH 31, 2009 | | Figure | es in Rupees |
|-----|---|---------------------|-----------------------|--|
| | | Schedule Number | For the ended 31 | |
| ı | INCOME Sales & Services Less: Excise Duty | 9 | 315055102 13801972 | 301253130 |
| | Other Operating Income Other Income TOTAL I | 9 9 | | 29147473 5704090 336104693 |
| u | EXPENDITURE (Accretion)/Depletion of Stocks Operating and Other Expenses Interest and Finance Charges Depreciation Less:Transferred from Revaluation Reserve | 10 11 12 5 | 6847911 1217089 | (3935081) 263082211 21043228 5630822 |
| | TOTAL II | | ļ | 285821180 |
| | PROFIT FOR THE YEAR (I-II) Add: Prior Year Adjustments(Net) | 13 | | 50283512 1987830 |
| IV | PROFIT BEFORE TAXATION Provision for Taxation — Current Tax — Deferred Tax (Net) — Fringe Benefit Tax — Income Tax of Earlier Years | | | 52271343 (13943855) (2354840) (302539) (680473) |
| v | PROFIT AFTER TAXATION Add: Balance of Profit brought forward Balance available for appropriatior Transfer to General Reserve Proposed Dividend Tax on Proposed Dividend | | | 34989635 20266843 55256478 3000000 5360000 910932 |
| VI | Balance Profit carried to Balance Sheet | | | 18985546 |
| VI | Earnings Per Share (Rs) Basic (Face value of Rs. 10/- each) | | | 6.53 |

SIGNIFICANT ACCOUNTING POLICIES & NOTES ON ACCOUNTS THE SCHEDULES REFERRED ABOVE FORM PART OF ACCOUNTS AS PER OUR REPORT OF EVEN DATE ATTACHED

FOR AND ON BEHALF OF THE BOARD

FOR A.K.SABAT & CO CHARTERED ACCOUNTANTS

(S. CHAND)
PARTNER
Membership No. 050063
BHUBANESWAR

DILLIP KUMAR DAS

MANAGING DIRECTOR

DEEPAK KUMAR DAS

DIRECTOR

DATED: 27th MAY 2009 M.CHANDRASEKHAR

COMPANY SECRETARY

SCHEDULES FORMING PART OF THE BALANCE SHEET

| SHARE CAPITAL | As at 31-03-2009 Rupees |
|---|-------------------------------|
| Authorised: 60,00,000 (Previous Year - 60,00,000) Equity Shares of Rs.10/- each. | 60000000 |
| Issued, Subscribed & Paid-up: 53,60,000 (Previous year 53,60,000) Equity Shares of Rs.10/- each fully paid up Out of the above shares: | 53600000 |
| (i) 9,04,530 shares are issued as fully paid up Benus Shares by capitalisation of general reserve. (ii) 2,60,000 Shares of Rs. 10/- each are allotted as fully paid up pursuant to a contract for consideration other than cash. | 536000 |

SCHEDULE 2

| SCHEDULE 2 | | ─ ┐ |
|---|-------------------------------|------------------------------|
| RESERVES AND SURPLUS | As at 31-03-2009 Rupees | |
| Share Premium Account - Opening Balance Capital Reserve: State Investment Subsidy | | 991700 |
| General Reserve: Opening Balance Add:Transferred from Profit and Loss Account Revaluation Reserve: On Revaluation of Fixed Assets Less: Transferred to Profit & Loss Account | 15638908 1217089 | 5000000 14421 8 19 |
| Profit & Loss Account Balance TOTAL | ا ا | 877690 6 5 |

SCHEDULE 3

| SECURED LOANS: | As at 31-03-2009 Rupees |
|--------------------------------------|-------------------------------|
| Outs Bank of India | 41476660 |
| Term Loan from State Bank of India | 10074795 |
| Term Loan from Axis Bank Ltd | 84798141 |
| Cash Credit from State Bank of India | 12785766 |
| E.P.C from State Bank of India | 149135362 |
| TOTAL | |

NOTES:

- 1. The Cash Credit, Export Packing Credit (E.P.C) & Term Loan availed from State Bank of India are secured by :
 - i) Hypothecation of Raw Materials, Stock-in-Progress, Finished Goods, Consumables, Book Debts and other Liquid Assets .
 - ii) First Charge over Land and Building, Plant & Machinery of Company.
 - iii) Equitable mortgage of Company's Properties at Plot No. 445, Kalinga Vihar, Bhubaneswar and Flat No. A/7, Lord Gunjan Palace, Bhubaneswar.
 - 2. The Cash Credit & Term Loan facilities from Axis Bank Limited are secured
 - i) Hypothecation of Raw Materials, Stock-in-Progress, Finished Goods, Consumables, Book Debts and other Liquid Assets at Unit-4, Vadodara.
 - ii) First Charge over Land and Building, Plant & Machinery of the Unit-4, Vadodara.

SCHEDULE 4

| SCHEDULE 4 | As at |
|---|----------------------|
| | 31-03-2009 Rupees |
| UNSECURED LOAN ICICI BANK Vehicle loan Kotak Mahindra Bank Vehicle Loan | 106183 216898 |
| Kotak Maninora Balik Vollido | 223081 |

SCHEDULES FORMING PART OF THE BALANCE SHEET

SCHEDULE - 5 FIXED ASSETS

| FIXED ASSETS | | | | | | | |) | Figures in | Figures in Rupees |
|------------------------------------|-----------------------------|---------------------------|-------------------------------|-----------------------------|---------------------|-----------------|------------------------|---------------------|---------------------|------------------------------|
| | | GROS | S BLOCK | , K | | DEPRE | ECIATIO | Z O | NET | NET BLOCK |
| DESCRIPTION | Cost as at 31-03-2008 | Additions during the year | Sale/ adjustment during | Cost as at 31-03-2009 | Up to 31-03-2008 | FOR THE YEAR | On Sale/ adjustment | Up to 31-03-2009 | As at 31-03-2009 | As at 31-03-2008 |
| | | | the year | | | | the year | | • | |
| Intangible Assets | | | | | | | | | | |
| Goodwill* | | 63854 | 1 | 63854 | | | - | | 63854 | |
| Tangible Assets | | | | | | | | | 5 | |
| Land | 28575581 | 65150 | | 28640731 | 1 | - | l | | 28640731 | 27758783 |
| Office Building | 5678584 | 1218684 | 1 | 6897268 | 373731 | 184416 | ı | 553147 | | |
| Factory Shed | 28567306 | 16787819 | 1 | 45355125 | 10856159 | 1249889 | ı | 12106048 | | 17711147 |
| Main Plant & Machinery | 83589704 | 18431746 | 1071558 | 100949892 15181222 | 15181222 | 4023088 | 35399 | 19168911 | | 68408481 |
| Testing Equipments | 5573858 | 1533917 | 103529 | 7004246 | 2803828 | 276765 | 821 | 3079772 | 3924474 | |
| Material Handling Equipments | 6441065 | 6900194 | 1 | 13341259 | 4607617 | 141357 | I | 4748974 | 8592285 | |
| Electrical Installations | 3837136 | 3797874 | 1 | 7635010 | 1994725 | 178837 | 1 | 2173562 | 5461448 | |
| Energy saving Devices | 200000 | | 1 | 200000 | 165074 | 12462 | 1 | 177536 | 22464 | 34926 |
| Auxiliary Equipments | 1180236 | 1 | 1 | 1180236 | 919151 | 72395 | 1 | 991546 | 188690 | _ ~ |
| Office Equipments | 1185264 | 102948 | 15250 | 1272962 | 744407 | 71239 | 2129 | 813517 | 459445 | |
| Computers | 1601569 | 146261 | 1 | 1747830 | 563793 | 207834 | | 771627 | 976203 | 1037776 |
| Furniture & Fixture | 586322 | 215043 | I | 801365 | 455914 | 84471 | 1 | 540385 | 260080 | 130408 |
| Vehicle | 3857363 | 481753 | 782799 | 3556317 | 596026 | 340278 | 336338 | 50006 | 2056254 | 130400 |
| Motor-Cycle | ! | 93607 | 1 | 93607 | | 4880 | 3 | 4880 | 88727 | 9201930 |
| TOTAL-CURRENT YEAR | 170873988 | 49838850 | 1973136 | 218739702 | 39261647 | 6847911 | 374687 | 45734871 | 173004831 | 45734871 173004831 130795542 |
| Previous year | 130422266 | 39803787 | 168863 | 170057190 | 33722162 | 5539485 | 1 | 39261647 | 39261647 130795542 | |
| Capital Work-in-Progress | 8836579 | 36447650 44705732 | 44705732 | 578497 | | | | | 578497 | 8836579 |
| Refer Note No. F Notes on Accounts | ccounts | | | | | | | | | |

SCHEDULES FORMING PART OF THE BALANCE SHEET

| NVESTMENTS (At cost) | - 31 | As at -03-2009 Tupees | |
|--|---------|-----------------------------|---------|
| Long Term Investments :(Unquoted) | 450000 | | |
| a) 15,000 Equity Shares of Rs. 10/- each | 150000 | | |
| in Taloja Conductors Pvt. Ltd. | 405000 | 1 | 5000 |
| Less: Written off / Provision for | 135000 | \ '` | ~~ |
| permanent diminution of value | | | 2000 |
| b) National Savings Certificates (*) | | 1 | |
| c) Investment in Mutual Funds :(Dividend Equity) | | | |
| i) Birla Mid Cap Fund | | 1 | |
| (27824.151 Units of Rs. 35.940 each) | 1000000 | 1 | 1 |
| (27886.224 Units of Rs. 35.860 each) | 1000000 | 1 | - 1 |
| (98015.192 Units of Rs. 40.810 each) | 4000000 | 1 | 1 |
| | - | | |
| ii) Birla Sunlife Equity Fund | 1000000 | , l | 1 |
| (11217.050 Units of Rs. 89.150 each) | 1 | | 1 |
| iii) DSP Merrill Lynch India Tiger Fund | 1 | | |
| (23119.096 Units of Rs. 30.278 each) | 70000 | ٥ | |
| iv) Sundaram BNP Paribas CAPEX | | | |
| Opportunities Fund | 60000 | n | |
| (24743.390 Units of Rs. 24.249 each) | - | ~ | |
| v) Tata Infrastructure Fund | | | |
| (22063.992 Units of Rs. 31.726 each) | 7000 | 1 | |
| (31892.331 Units of Rs. 31.356 each) | 10000 | 00 | |
| vi) ICICI Prudential Infrastucture Fund | | | |
| (87032:202 Units of Rs. 22.980 each) | 20000 | 000 | |
| vii) Reliance Diversified Power Sector Fund | | | |
| (18871.806 Units of Rs. 52.989 each) | 1000 | 000 | |
| (188/1.806 Offics of ris. 32.300 300.7) | | | |
| viii) JM Basic Fund | 1000 | _ | 1400000 |
| (33052.497 Units of Rs. 30.255 each) | 1000 | 100 | 1400000 |
| TOTAL | | | 1401700 |
| Market Value of Unquoted Investment in Mutua | al | | 483973 |

^(*) Lodged with Sales Tax authorities as securities.

SCHEDULE 7

| SCI | HEDULE 7 | | |
|----------|--|------------------------------|-------------|
| 0 | SURRENT ASSETS , LOANS & ADVANCES : | As at 1-03-2009 Rupees | |
| 4 | A. CURRENT ASSETS | <u> </u> | |
| | INVENTORIES:# | | |
| | Indigenous Raw materials & Components | 16045686 | |
| ١ | Imported Raw materials & Components | 58308484 | |
| ١ | Semi-finished goods | 14065730 | |
| ١ | Finished goods | 16822782 | |
| | Raw-Materials in Transit | 5000792 | |
| ١ | Discarded Assets | 67242 | -1 |
| | | 110310716 | + |
| | (#) As certified by the Management and Valued as per | | } |
| | Accounting Policy No. F | | |
| | SUNDRY DEBTORS | | 1 |
| | (Unsecured, considered good unless otherwise stated) | | |
| | Debts outstanding for a period exceeding six months | | اي |
| | Unsecured - Considered Good | 603930 | ١ ١ |
| | - Considered Doubtful | 184921 78885 | $\neg \neg$ |
| | | 18492 | ~ |
| | Less: Provision for Doubtful Debts | 60393 | |
| | | 635682 | |
| | Other Debts | 696075 | |
| | | | |
| | CASH AND BANK BALANCES: | 440 | 666 |
| | Cash in hand | | |
| - | Balance with Scheduled Banks: | 1591 | 066 |
| \dashv | In Current Account | 2408 | 1889 |
| | In Fixed Deposit Accounts (*) | 2611 | 3621 |
| | | 20603 | 1866 |

^(*) Lodged with State Bank of India as margin money deposit against Guarantees and Letters of Credit.



SCHEDULES FORMING PART OF THE BALANCE SHEET

CONTD SCHEDULE -7

| B. LOANS AND ADVANCES : | As at |
|---|----------------------|
| (Unsecured, considered good unless otherwise stated) | 31-03-2009 Rupees |
| (chaecaled , considered good unless otherwise stated) | |
| interest Accrued on Term Deposits | 1805979 |
| (#) Advances recoverable in Cash or kind | |
| or value to be received. | 6127326 |
| Prepaid expenses | 522335 |
| Advance against Fixed Assets | 1297436 |
| Export Benefit Receivable | 2856714 |
| Advance Income tax/ refundable (Net of Provisions) | 814172 |
| Earnest Money and Security Deposits | 1678600 |
| Deposits with Excise & Customs Authority | 41015 |
| Claims Recoverable from Excise Authority | 18074807 |
| Deposit with Sales Tax Authority | 2598433 |
| | 35816817 |
| | 241848682 |

| Companies in which directors are interested Maximum amount outstanding at any time | 777043 |
|--|--------------|
| during the year | 981713 |
| (ii) Directors Maximum amount outstanding at any time | Nil 91944 |

SCHEDULE 8

during the year (for expenses)

| CURRENT LIABILITIES AND PROVISIONS : | | As at 31-03-2009 Rupees |
|--|-------|-------------------------------|
| ł | | |
| Current Liabilities : | | |
| Sundry Creditors | | 13932323 |
| Advance from Customers | | 2325673 |
| Other liabilities | | 6486395 |
| | | 22744391 |
| Provisions: | | |
| Provision for taxation (Net of Advances) | | 775816 |
| Provision for Fringe Benefit Tax(Net) | | 78274 |
| Provision for Leave Encashment | | 144054 |
| Proposed Dividend | | 5360000 |
| Tax on Proposed Dividend | | |
| | | 910932 |
| | | 7269076 |
| | TOTAL | 30013467 |

CONSOLIDATED FINANCIAL STATEMENTS SCHEDULES FORMING PART OF THE PROFIT AND LOSS **ACCOUNT**

SCHEDULE 9

| | For the Yea ended 31-03-2009 Rupees |
|---|--|
| (A) SALES& SERVICES | |
| Sales (Domestic) | 129372210 |
| Sales (Export) | 155937290 |
| Project Export/ Consultancy Services | 26362751 |
| Repairing/Service Charges | 3382851 |
| | 315055102 |
| Less: Excise Duty | 13801972 |
| | 301253130 |
| (B) OTHER OPERATING INCOME : | |
| Export Incentives Received | 16080522 |
| Exchange Variation Gain | 9618905 |
| Other Interest Received (Gross) | 807926 |
| (Tax Deducted at Soruce Rs. Nil (Previous Year Rs. 12112/-) | |
| Miscellaneous Receipt | 81234 |
| Insurance Claim Received | 563603 |
| Discount received | 91963 |
| Balances Written Back | 1903320 |
| | 29147473 |
| C) OTHER INCOME: | |
| Interest received on deposits(Gross) | 1598062 |
| (Tax Deducted at Soruce Rs. 3,54,178 | |
| (Previous Year Rs.261671/-) | |
| Dividend Received | 504051 |
| Profit on Sale of Assets | 3601977 |
| | 5704090 336104693 |

CONSOLIDATED FINANCIAL STATEMENTS

SCHEDULES FORMING PART OF THE PROFIT AND LOSS ACCOUNT

SCHEDULE 10

| (ACCRETION) / DEPLETION OF STOCKS | For the Year ended 31-03-2009 Rupees |
|-----------------------------------|--|
| CLOSING STOCKS | 16822782 |
| Finished goods | 14065730 |
| Work-in-Progress | 30888512 |
| Less : OPENING STOCKS : | |
| Finished goods | 9849689 |
| Work-in-Progress | 17103742 |
| HOIN HIT I OGGOOD | 26953431 |
| (Accretion) / Depletion | (3935081) |

| SCHEDULE 11 | | - 48° - 1 |
|---|----------------------------|-------------------------|
| OPERATING EXPENSES | For the ended 31 Rup | |
| a) RAW MATERIALS CONSUMED | | 1 |
| Indigenous - | | 1 |
| Opening Stock | 12242346 | 18 (18) |
| - Purchases | 93858812 | ner in in in the little |
| | 106101158 | |
| - Closing Stock | 16045686 | 90055472 |
| imported: | | |
| Opening Stock | 44197123 | a ar |
| - Purchases | 114857280 | 1 |
| | 159054403 | |
| Closing Stock | 58308484 | |
| i com gotton | | 100745919 |
| Total (a) | v (1864) | 190801391 |
| b) MANUFACTURING EXPENSES: | i kartisa | bar ere |
| Job Work Expenses | † | 6478120 |
| Power & Fuel | .53 | 2362679 |
| Testing Expenses | 1 | 47023 |
| Excise Duty on Stock/other adjustments | | (757382) |
| Research & Development Expenses | 1 2 2 2 | 1133240 |
| Total (b) | | 9263680 |
| c) EMPLOYEE COST: | i | |
| C) EMILOTEL GOOT. | 1.5 | 1 2 3 1 |
| Salaries , Wages & Bonus | 1 | 7392787 |
| Directors' Salaries & Perquisites | | 4586743 |
| Employer's contribution to Provident Fund | | 596644 |
| Employer's contribution to E.S.I.C. | 1 | 237783 |
| Contribution to Group Gratuity Insurance | 1 | 336432 |
| Workmen and staff welfare expenses | 1 (A) | 92522 |
| Total (c) | | 13242911 |
| d) REPAIRS & MAINTENANCE | 4 | tiguages (af |
| Plant & Machinery | 1 0 | 1024405 |
| Buildings | | 331795 |
| Vehicles | | 513255 |
| Other Assets | 1. A 1. A 1. | 354539 |
| 1 | Total (d) | 2223994 |

| - | | |
|---|--|----------|
| , | e) ADMINISTRATIVE EXPENSES | 1 |
| | Travelling and Conveyance | 2872342 |
| | Printing and Stationery | 268044 |
| | Insurance charges | 588668 |
| | Advertisement expenses | 834842 |
| | Postage, Telegram, Telephone | 559045 |
| | Auditors' Remuneration (Excluding Service Tax) | 90000 |
| | General Expenses | 219343 |
| i | Fees and subscription | 641379 |
| | Legal and Professional expenses | 1229015 |
| | Books and periodicals | 34968 |
| ŀ | Security service charges | 615563 |
| l | Meeting Expenses | 110392 |
| ı | Advances Written off | 201436 |
| l | Registrar's fees | 15000 |
| ľ | Rent Paid | 807000 |
| ſ | Loss on Sale/discarded assets | 311182 |
| ١ | Exchange Variation Loss | 9344920 |
| ١ | Total (e) | 18743139 |
| ١ | 1) SELLING EXPENSES | |
| ١ | Selling Expenses | 680060 |
| ۱ | Sales Commission | 241942 |
| ١ | Carriage Outward | 8904181 |
| ١ | Sales Tax | 319885 |
| l | Project Export Expenses | 9664370 |
| Ī | Bad Debis Written Off | 6989739 |
| Ì | Provision for Dountful Debts | 1849286 |
| - | Liquidated Damages | 157634 |
| 1 | Loss on Commodity Trading (Net) | - |
| Ì | Total (f) | 28807097 |
| | | |

SCHEDULE 12

| | For the Year ended 31-03-2009 Rupees |
|---|---|
| INTEREST & FINANCE CHARGES Interest on Term Loans Interest on Cash Credit Interest on Export Credit Interest on Usance bills & Others ECGC Premium Bank Charges | 5424998 5412211 3004081 3256041 532183 3413714 21043228 |

Total (a+b+c+d+e+f)

SCHEDULE 13

| PRIOR YEAR ADJUSTMENTS Expenses (Short) /Excess accounted in earlier years(Net) | (547549) |
|--|----------|
| Income Short /(Excess) accounted in earlier years(Net) | 2535379 |
| INCOME SPENSES) | 1987830 |

SCHEDULE - 14

CONSOLIDATED FINANCIAL STATEMENTS

NOTES FORMING PART OF THE ACCOUNTS: **ACCOUNTING POLICIES & NOTES ON ACCOUNTS.**

(Annexed to and forming part of the Accounts for the year ended 31st March 2009)

STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES. 1.

Α. **REVENUE RECOGNITION**

- (i) Revenues/ Incomes and Costs/ Expenditures are generally accounted on accrual basis as they are earned or incurred.
- (ii) Sales are recognized on the date of dispatch of materials to customers. Services are recognized on completion.
- (iii) Sales figure disclosed in the Profit and Loss Account is inclusive of excise duty.
- (iv) Revenue recognition in respect of price escalation is carried out in the year of settlement of claims / bills.
- (v) Dividend income from investment is accounted, when the right to receive is established.
- (vi) Duty draw back and other benefits receivable on eligible export of goods manufactured are shown under "Other Income" as per rates applicable thereon.

FIXED ASSETS

- (i) Fixed Assets other than those which have been revalued are stated at cost which includes all direct expenses including attributable borrowing cost incurred up to the date of installation of assets less accumulated depreciation (other than "Leasehold Land" where no depreciation is charged).
- (ii) Revalued assets are shown at the revalued cost less accumulated depreciation as per the Accounting policy no. C(ii).
- (iii) Discarded fixed assets are de-capitalized and included under inventories at 5% of value of assets being estimated realizable value.
- (iv) Advance paid towards the acquisition of fixed assets outstanding as of each date balance sheet date and the cost of fixed assets not ready for use before such date are disclosed under capital work-in-progress.
- (v) Goodwill arising on consolidation/ acquisition of assets is not amortized. It is tested for impairment on a periodic basis and written off if found impaired.

C. **DEPRECIATION**

- (i) Depreciation on Fixed Assets (Other than revalued assets) is provided on Straight Line Method in accordance with the rates specified under Schedule XIV to the Companies Act, 1956.
- (ii) Depreciation on revalued assets is calculated on their respective revalued amount on Straight Line Method over the balance useful life as determined by the valuers or the balance remaining useful life as per Schedule - XIV whichever is lower.
- (iii) Leasehold land is not amortized since the period of lease is 99 years.
- (iv) Items costing Rs. 5000/- or less are fully depreciated in the year of purchase.
- (v) Depreciation on additions to assets and on sale/ discard of assets is calculated pro-rata from the date of such additions or up to the date of such sale/ discard, as the case may be.
- (vi) The charge over and above the depreciation calculated on the original cost of the revalued assets is transferred from Fixed Asset Revaluation Reserve to Profit and Loss Account and shown as a deduction from Revaluation Reserve.

D. BORROWING COST:

Borrowing costs relating to the acquisition/ construction of qualifying assets are capitalized until the time all substantial activities necessary to prepare the qualifying assets for their intended use are complete.

A qualifying asset is one that necessarily takes substantial period of time to get ready for its intended use. All other borrowing costs are charged to revenue.

INVESTMENT

Long Term investments are carried at cost less provision, if any, for permanent diminution in value of such investments. Current investments are carried at lower of cost and market value.

F. **INVENTORIES**

- (i) Stock of Raw Materials, Components and stores are valued at lower of cost and net realizable value . Cost is arrived at on FIFO Basis, excluding CENVAT paid on purchases.
- (ii) Stock of Materials-in-Process and Finished Goods are valued at lower of cost and net realizable value. Cost excludes CENVAT paid on inputs but includes excise duty payable on completion of manufacture of the Finished Goods.

FOREIGN CURRENCY TRANSACTION

Receipts and Payments are recorded at actual rates prevailing on the date of transaction. Balances in the form of Current Assets and Current Liabilities (including for procurement of Fixed Assets) in foreign currency, outstanding at the close of the year, are converted (in Indian Currency) at the appropriate rates of exchange prevailing on the date of Balance Sheet and the resultant loss or gain is taken to exchange variation account which gets charged in or credited to the Profit and Loss Account.

RESEARCH AND DEVELOPMENT

Revenue expenditure including overheads on Research and Developments are charged off as an expense through the natural heads of account in the year in which incurred. Expenditure which results in the creation of capital assets is taken to fixed assets and depreciation is provided on such assets as applicable.

CONSOLIDATED FINANCIAL STATEMENTS

EMPLOYEE BENEFITS

(i) Short Term Employee Benefits:

All employee benefits payable wholly within twelve months of rendering service are classified as short term employees benefits. Benefits such as salaries, wages, short term compensated absences, etc and the expected cost of bonus, ex-gratia are recognized in the period in which the employees rendered the related service.

(ii) Defined Contribution Plans.

Provident Fund and Employees State Insurance Scheme are defined contribution plans. The contribution paid/payable under the schemes is recognized during the period in which the employees renders the related services.

(iii) Defined Benefits Plans

- a) Gratuity on account of services gratuity is covered under Gratuity-cum-Life Assurance Scheme of Life Insurance Corporation of India. Annual premium paid for the scheme is charged to Profit and Loss Account.
- b) Provision for leave encashment benefit is done on the basis of actuarial valuation.

J. LIQUIDATED DAMAGES

Liquidated damages are accounted only when finally agreed upon and settled with the parties.

K. TAXATION:

I.

Income Tax provision comprises Current tax and Deferred Tax charge or credit. The Deferred Tax assets and Deferred Tax Liabilities are calculated by applying tax rate and tax laws that have been enacted or substantially enacted by the Balance Sheet date. Deferred tax assets arising from timing differences are recognized to the extent there is a reasonable certainty that the assets can be realized in future.

L. IMPAIRMENT OF ASSETS

- (a) The Company has one product which is manufactured in and sold from its factories located at Bhubaneswar and Vadodara and accordingly entire Company is treated as Cash Generation Unit for carrying out Impairment Test.
- (b) Estimated future net inflows are made on the basis of estimated growth in volumes considering the expected growth of power industry based on current trends and the rise in input and other costs on past experiences.

M. PROVISIONS, CONTINGENT LIABILITIES & CONTIGENT ASSETS.

- (a) The Company recognizes a provision when there is a present obligation as a result of a past event that probably requires an outflow of resources and a reliable estimate can be made of the amount of the obligation.
- (b) Liabilities contingent upon happening of future event are disclosed by way of a note in the accounts. Claims against the Company where a demand has been raised by any authority or disputed in arbitration are recognized as Contingent Liability, if contested.

(c) Contingent assets are not recognized.

- (d) Provision is made regarding disputed statutory levies only when the appeal is decided by the Appellate Tribunal.

 NOTES ON ACCOUNTS:
 - A) During the year the Company acquired the entire Paid-up Share Capital of the M/s. Phoneix Surgicare Private Limited.

B) Contingent Liabilities not provided for:

Rs. In Lakhs

| PARTICULARS | As at 31.03.2009 |
|--|---------------------|
| - Un expired Letters of Credit | 158.96 |
| - Counter Guarantees for Bank Guarantees issued | 116.99 |
| - Counter Guarantees for Bid Guarantees issued | Nil |
| - Claims against the Company not acknowledged as Debt. | 1 |
| (i) Income Tax | 20.40 |
| (ii) Sales Tax (*) | 32.25 |
| (iii) Entry Tax (#) | 4.49 |
| (iv) Excise | 1.06 |
| (v) ESI | 0.21 |
| Total | 334.36 |

- (*) Advance against the demands of Rs.19.96 lakhs has been paid under protest which is shown under (Loans and Advances).
 (#) Advance against the demands of Rs.2.30 lakhs has been paid under protest which is shown under (Loans and Advances).
- C) Estimated amount of contracts remaining to be executed on capital account and not provided for Rs 87,50,786/
 (net of advances) [Previous year- Rs 55,02,931/-)
- D) Capital Work in Progress of Rs. 5,78,497/- (Previous Year- Rs. 88,36,579/-) disclosed under Schedule-5 includes Rs.1,21,226/- (Previous Year- Rs. 69,534/-)being the borrowing cost/ Up-front Charges on Bank Borrowings for the Qualifying Assets in line with Accounting Standard 16 issued by The Institute of Chartered Accountants of India.
- E) The Company had revalued its Land-Leasehold and freehold Buildings, Plant & Machinery, Testing Equipments, Material handling equipments, Electrical Installations, Computers, Office equipment, Vehicle, Furniture & Fixtures as on 31.10.1999. The increase on revaluation has been transferred to Fixed Assets Revaluation Reserve. The decrease in revaluation has been charged off to profit and loss account.
- F) The Company has transferred Rs. 3,68,43,045/- to Revaluation Reserve (Shown under Reserves & Surplus) on revaluation of Fixed Assets and transferred the additional charge of depreciation on revalued assets amounting to Rs. 12,17,089/- (Previous Year- Rs. Rs. 14,06,247/-) from Revaluation Reserve to Profit and Loss Account [Read with Accounting Policy 1 (c) (vi)].

G) Goodwill has arisen on consolidation of Financial Results of Subsidiary Company.

H) Sundry Debtors, deposits and advance to parties include some old balances pending reconciliation/ adjustment/ confirmation. Efforts are being made for recovery/ reconciliation of such balances and resultant effect will be accounted for in the year of such adjustments.

1) As required by Accounting Standard 20 issued by the Institute of Chartered Accountants of India, the reporting

in respect of Earnings per Share (EPS) is as follows:

| Current Year | |
|--------------|-------------|
| Rs. | 3,49,89,635 |
| Nos | 53,60,000 |
| Rs. | 10.00 |
| Rs. | 6.53 |
| | Nos Rs. |

J) In terms of Accounting Policy No.1 L above, the Company assessed the Cash Generating Unit for Impairment Test using a discount rate of 7% and did not find any asset that requires a provision for impairment.

K) Related Party Disclosures:

The Company had transactions with the following related parties during the year:

| Name | Nature of Transactions | For the Year ended 31st March,2009 Rupees |
|--|---|---|
| a) Related Companies | | |
| Industrial Designs & Services Ltd. (formely Industrial Designs & Services Pvt. Ltd.) | Job Work | 25,78,964 |
| Oricon Industries Limited (formely Oricon Industries Pvt. Ltd,) | Job Work | 19,75,519 |
| Galaxy Medicare Ltd. | Purchase of Raw materials and others | 1,55,440 |
| Phoenix Surgicare Private Limited (has become wholly which owned Subsidiary Company) | Investment in Subsidiary Company | 3,75,000 |
| Dillip Kumar Das Deepak Kumar Das Debasis Das Santosh Kumar Patnaik | Remuneration to all Direc (Previous Year | |

) (1) Disclosure relating to Leave Encashment- As per Actuarial Valuation on 31st March, 2009.

a) Table Showing Changes in Present Value of Obligations :

| Particulars | | 2008-09 |
|---|----------------|----------------|
| Present value of obligation as at beginning of the year | | 1,77,460 |
| (i) Acquisition Adjustments | | _ |
| (ii) Interest cost | | 8,647 |
| (iii) Past Service cost | • • | _ |
| (iv) Current Service cost | | 25,251 |
| (v) Curtailment cost | · ~ n · · · | · - |
| (vi) Settlement cost | and the second | _ |
| (vii) Benefits Paid | | 1,24,332 |
| (viii) Actuarial gain/ loss on Obligation | | 57,027 |
| Present value of obligation as at end of the year | | 1,44,054 |

b) Table Showing Expenses Recognized in Statement of Profit & Loss Account:

| Particulars | | 2008-09 |
|---|-----|---------------|
| (i) Current Service Cost | ¥ | 25,251 |
| (ii) Past Service Cost | 1 | · |
| (iii) Interest Cost | ÷ | 8,647 |
| (iv) Expected Return on Plan Asset | | |
| (v) Curtailment cost | | |
| (vi) Settlement cost | , ' | _ |
| (vii) Actuarial gain/ loss on Obligation | | 57,027 |
| Expenses Recognized in Statement of Profit and Loss Account | | 90,926 |

CONSOLIDATED FINANCIAL STATEMENTS

c) Table Showing Actuarial Assumptions:

| Showing Actuarial Assumptions: | 2008-09 |
|--------------------------------|------------------------------|
| Particulars | LICI 1994-1996 |
| Mortality Table | 58 |
| Superannuation AGE | 10 Per Thousand P.A |
| Early Retirement & Disablement | 6 above age 45 |
| , , | 3 between 29 and 45 |
| · · | 1 below age 29 |
| | 7.5 |
| y) Discount Rate | 5.0 |
|) Inflation Rate | 0.00 |
| i) Return on Asset | 15 |
| ii) Remaining Working Life | Projected Unit Credit Method |
| ii) Formula used | Flojecied Offic Orden |

d) Table Showing Movements in the Liability Recognized in Balance Sheet:

| (VIII) Formula deed | et: |
|---|--|
| d) Table Showing Movements in the Liability Recognized in Balance She | 2008-09 |
| Particulars | - |
| (i) Opening Net Liability | 90,926 |
| (ii) Expenses as above | — |
| (iii) Contributions | 90,926 |
| (iv) Closing Net Liability | 1,44,054 |
| Closing Fund/ Provision at the year end | on of India, (Pension and Group Scheme |

(2) Disclosure relating to Gratuity, as certified by Life Insurance Corporation of India, (Pension and Group Scheme Department) for the year ended 31st March, 2009 have been made as below:

i) In accordance with applicable Indian laws, the Company provides for gratuity, a defined benefit retirement

plan (Gratuity Plan) covering certain categories of employees.

ii) The Company provides the gratuity benefit through annual contributions to a fund managed by the Life Insurance Corporation of India (LIC). Under the plan, the settlement obligation remains with the Company, although the Life Insurance Corporation of India administers the plan and determines the contribution premium required to be paid by the Company.

ii) Disclosures as required by AS-15 (Revised) are made as per the details submitted by LIC. Annual premium payable to LIC amounting to Rs. 3,36,432/- (Previous Year- Rs. 1,23,086/-) have been

shown under "Employees Cost" in Schedule-11.

Assumptions as on 31-03-2009

Discount Rate Salary Escalation 8.00% 7.00%

Table Showing changes in present value of Obligation as on 31-03-2009

| b) Table Showing changes in present value of Obligation as | |
|--|-----------|
| Particulars | 11,06,810 |
| Present value of obligation as at beginning of the year | 88,545 |
| (i) Interest cost | 1,12,053 |
| (ii) Current Service cost | <u> </u> |
| (iii) Benefits Paid | 75,178 |
| (iv) Actuarial gain/(loss) on obligation | 13,82,586 |
| Present value of obligation as at end of the year | |

Table showing changes in the fair value of plan assets as on 31-03-2009

| c) Table showing changes in the fair value of plan assets as of | Group Gratuity Fund as maintained by LIC |
|---|--|
| Particulars | 8,82,250 |
| Fair value of plan assets at beginning of year | 97,259 |
| (i) Expected return on plan assets | 3,36,432 |
| (ii) Contributions | · |
| l (iii) Benefits Paid | |
| (iv) Actuarial gain/(loss) on plan assets | 13,15,941 |
| Fair value of plan assets at end of year | |

| d)Table showing fair value of plan assets as on 31-03-2009 | Group Gratuity Fund as maintained by LIC |
|--|--|
| Particulars | 8,82,250 |
| Fair value of plan assets at beginning of year | 97,259 |
| (i) Expected return on plan assets (ii) Contributions | 3,36,432 |
| (iii) Benefits Paid | |
| (iv) Actuarial gain/(loss) on plan assets | 13,15,941 |
| Fair value of plan assets at end of year | 61 |



e)Actuarial Gain/Loss recognised as on 31-03-2009

| <u></u> | Particulars Particulars | Group Gratuity Fund as maintained by LIC |
|---------|--|---|
| (i) | Actuarial (gain)/loss on obligations | (75,178) |
| (ii) | Actuarial (gain)/loss for the year- plan assets | (10,110) |
| (iii) | Actuarial (gain)/loss on obligations | 75.178 |
| (iv) | Actuarial (gain)/loss recognized in the year | 75,176 |
| f) | The amounts to be recognized in the balance sheet and st | ratements of profit and loss account on an 21 02 2000 |
| | . Particulars | Group Gratuity Fund as maintained by LIC |
| (i) | Present value of obligation at the end of year | |
| (ii) | Fair value of plan assets as at the end of the year | 13,82,586 |
| (iii) | Fund status | 13,15,941 |
| 1 ' ' | | (66,645) |
| (iv) | Net asset/(liability) recognized in balance sheet | 66,645 |

g) Expenses Recognized in statement of Profit and Loss account as on 31-03-2009

| roup Gratuity Fund as maintained by LIC |
|---|
| 1,12,053 |
| 88.545 |
| (97,259) |
| 75.178 |
| 1,78,517 |
| |

h) Disclosure relating to Gratuity, as certified by Life Insurance Corporation of India, Pension and Group Scheme Department for the Previous year ended 31* March, 2008.

| Particulars | Group Gratuit | y Fund as maintained b | ov LIC |
|---|---------------|------------------------|--------|
| Present value of obligation as at beginning of the year | | 8,63,666 | |
| (i) Interest cost | ¥1#+di. | 79,391 | |
| (ii) Current Service cost | | 1,12,053 | J |
| (iii) Benefits Paid | | 1,47,404 | Ì |
| Present value of obligation as at end of the year | | 8,82,250 | |

M) Previous Year Figures have not been given as Current Year is the first year when consolidated financial statement have prepared.

CONSOLIDATED FINANCIAL STATEMENTS

CASH FLOW STATEMENT FOR THE ENDED 31ST MARCH, 2009

| PARTICULARS | CURRENT YEAR (Rs. in Lakhs) |
|--|-----------------------------------|
| A. CASH FLOW FROM OPERATING ACTIVITIES | |
| Net Profit before Interest, Taxes & Extraordinary Items | 713.27 |
| Add: | |
| Depreciation | 56.31 |
| Bad Debts Written off/Provisions & Liquidated Damages etc. | 91.98 |
| Dad Debta William 1977 Testavore 1974 | 861.56 |
| Less: | |
| Interest Income | 24.06 |
| Foreign Exchange Gain (Net) | 8.19 |
| Profit/ (Loss) on Sale of Assets & Discarded (Net) | 32.91 |
| Balance written back | 19.03 |
| Dividend Income | 5.04 |
| | 89.23 |
| Operating Profit / (Loss) before Working | |
| Capital Changes | 772.32 |
| Adjustment for; | |
| Inventories - Decrease / (Increase) | (240.02) |
| Trade & Other Receivables Decrease / (Increase) | 72.99 |
| Trade Payables & Provisions Decrease / (Increase) | (244.82) |
| Cash Generated From Operations | 360.47 |
| Cash Outflow before Prior Year Adjustment | 360.47 |
| Less: Income Tax and FBT Paid | (136.25) |
| NET CASH FLOW FROM OPERATING ACTIVITIES | 224.22 |
| B. CASH FLOW FROM INVESTING ACTIVITIES | |
| Additions of Fixed Assets | (415.17) |
| Sale of Fixed Assets | 1.45 |
| Investment in Subsidiary Company | (3.75) |
| Interest Received | 24.06 |
| Dividend Received | 5.04 |
| Fixed Deposit / Other deposits Made | (1.00) |
| NET CASH FLOW FROM INVESTING ACTIVITIES | (389.37) |

| PARTICULARS | | CURRENT YEAR Rs. In Lakh |
|--|----------|--------------------------------|
| C. CASH FLOW FROM FINANCING ACTIVITIES | | |
| Net Increase / (decrease) in secured borrowin-js | | 381.13 |
| Unsecured Loan Received / (Payment) | | (2.08) |
| Payment of Interest | | (210.43) |
| NET CASH FLOW FROM FINANCING ACTIVITIES | | 168.62 |
| Net Increase in cash and cash equivalents (A+B+C) | | 5.98 |
| Cash and cash equivalents as on 31-03-2008 | AQ 40. | 14.34 |
| CASH & CASH EQUIVALENTS AS ON 31.03.2009 Cash and Cash Equivalents comprises | | 20.32 |
| — Cash | | 4.41 |
| — Balance with Schedule Banks | | 15.91 |
| | <u> </u> | 20.32 |

Note:

- 1. All figures in brackets are outflow.
- Cash flow statement has been prepared under the indirect method as set out in Accounting Standard-3 issued by the Institute of Chartered Accountants of India.
- 3. Previous year figures have not been given as the Current year is the first year when consolidated financial statement have been prepared.

AS PER OUR REPORT OF EVEN DATE ATTACHED

FOR AND ON BEHALF OF THE BOARD

| FOR | A.K.SABAT 8 | k CO |
|-----|-------------|------|
| | | |

CHARTERED ACCOUNTANTS

(S. CHAND)

DILLIP KUMAR DAS

MANAGING DIRECTOR

PARTNER

Membership No. 050063

DEEPAK KUMAR DAS

J. DIRECTOR

BHUBANESWAR

DATED: 27th MAY 2009

M.CHANDRASEKHAR

COMPANY SECRETARY



ATTENDANCE SLIP

ALFA TRANSFORMERS LIMITED

Regd. Office: Plot No.3337, Mancheswar Industrial Estate, Bhubaneswar - 751010 Telephone: 0674 - 2580484 / 2581036

| PL | EASE FILL | ATTENDANCE SLIP | AND HAND IT OVER AT THE lain additional Attendance Slip at | ENTRANCE the Venue o | OF THE MEETING of the Meeting. |
|--------|------------------------------------|--|--|-------------------------|--------------------------------|
| _ | P. Id* | nare-noiders may obta | | Folio No. | |
| | Client Id * | | | | |
| Ν | o.of Share | ADDRESS OF THE Notes of the Not | MEMBER: Annual General Meeting of the at Hotel "The New Marrion", 6, J | - | |
| | | | | Signature | of Member / Proxy |
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| N F | IOTE: Please sign Applicable | for invactors bollow | and hand it over at the verifica shares in electronic form. | tion counter | of the Meeting Hall. |
| _ | , тррите | | TEAR HEAR | | PROXY FORM |
| | Po | ALI | TRANSFORMERS LIMITATION OF A TRANSFORMERS LIMITATION OF A 2580484 (2581036 | e, Bhubanes | war – 751010 |
| 1 | DP. ld* | Ju. Ollido. Picture | Telephone: 0674 - 2580484 / 2581036 | Folio No. | |
| | | | | | |
| | Client Id * | | of | | |
| | I/We, | | 01 | | |
| | | · / Marmhara of Al | fa Transformers Limited, here | by appoint | of |
| | Being Men | nber / Members of Al | of failing him | | of |
| | | | | | • |
| | | As my/ou | r proxy to vote for me/us and | on my/our | benall at the Allinda |
| | General M | leeting of the compar | ny to be held on Thursday, the | 30 day of o | July, 2005 ut 4100 1 mm |
| | at Hotel " | The New Marrion, 6, | Janpath, Bhubaneswar – 7510 | JO 1 . | Affix Re. 1/- Revenue |
| | | | ing shares in electronic form. | | Stamp |
| | NOTE: | the provident signed s | across Re.1/- stamp should reach | Company's F | Registered Office Atleas |
| | 1. 1 2. 1 | he proxy form signed on the school of the school of the school of the school of the signed of the si | nedule time of Meeting. gned across the stamp as per sp | ecimen signa | ture registered with th |
| 2 | (| Company. | | | |



ELECTRONIC CLEARING SERVICE (ECS) MANDATE FORM Members' authorization to receive dividends through

Electronic Credit Clearing Mechanism

| 1. | Regd. Folio No/ DP ID: IN | | | | | | | | |
|------------|---|---------------------|-------------------|------------------|----------------|-------------|---------------|---------------|---------------|
| | CLIENT ID/ BEN. A/C No | | | | | | | | |
| 2. | . First Shareholder's Name: Shri/Smt./Kum./M/s | | | | | | | | |
| 3. | . First Shareholder's Address: | | | | | | | | |
| | | F | Pin Co | de | | | | | |
| 4. | . Particulars of Bank: account of First Shareholder: | | | | | | | | |
| | Bank Name, Branch & Address with Telephone No.: | | | | | | | | |
| | Bank Code (9 Digits MICR Code appearing on the MICR Band of the cheque. Please attaches a Xerox copy of a cheque or a blank cheque of your bank duly cancelled. | | | | | | | | |
| | Account Type & A/C Number. | | | | | | | | |
| | SB CA CC | | | | | | | | |
| 5. | Date from which the mandate should be effective: | | | | | | | <u> </u> | |
| Tra acc | I hereby declare that the particulars given above a s delayed or not effected for reasons of incomplete or in Fransformers Limited responsible. I also undertake to ad account to facilitate updation of records for purpose of co Clearing). | ncorrec Ivise ai | t infor ny cha | matior nge ir | n, Is n the | shall pa | not rticul | hold ars o | Alfa of my |
| - | Place: Date: | | | | | | | | |
| cer | NOTE: In case the shareholder is not in a position to er certificate from the Bank as under may be furnished. Certified that the particulars furnished above are correct a | | a pho | | | | | | |
| | Bank's Stamp | , | | | | | | | |
| | Date: | ro of th | o Auth | oriead | Offi | rial : | from | the | Rank |